Texas Education Agency Standard Application System (SAS)

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I hereby certify that the information contained in this application is, to the best of my knowledge, correct and that the organization named above has authorized me as its representative to obligate this organization in a legally binding contractual agreement. I further certify that any ensuing program and activity will be conducted in accordance with all applicable federal and state laws and regulations, application guidelines and instructions, the general provisions and

assurances, debarment and suspension certification, lobbying certification requirements, special provisions and assurances, and the schedules attached as applicable. It is understood by the applicant that this application constitutes an offer and, if accepted by the Agency or renegotiated to acceptance, will form a binding

agreement.

Authorized Official:

First name M.I. Last name Hancock Don Telephone #

Email address dhancock@rlisd.org

254-583-4510 Signature (blue ink preferred)

Date signed

August 19, 2015

701-15-107-012

Superintendent

254-583-4469

Title

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County-district number or vendor ID: 073905 Amendment # (for amendments only):

Part 3: Schedules Required for New or Amended Applications

An X in the "New" column indicates a required schedule that must be submitted as part of any new application. The applicant must mark the "New" checkbox for each additional schedule submitted to complete the application. For amended applications, the applicant must mark the "Amended" checkbox for each schedule being submitted as part of the amendment.

Schedule	Schedule Name	Applicati	on Type
#	Schedule Name	New	Amended
11	General Information		\boxtimes
2	Required Attachments and Provisions and Assurances		N/A
4	Request for Amendment	N/A	\boxtimes
5	Program Executive Summary		
6	Program Budget Summary	\boxtimes	
7	Payroll Costs (6100) – SEE NOTE	See	
8	Professional and Contracted Services (6200) – SEE NOTE	Important	
9	Supplies and Materials (6300) - SEE NOTE	Note for	
10	Other Operating Costs (6400) - SEE NOTE	Competitive	
11	Capital Outlay (6600/15XX) – SEE NOTE	Grants*	Ш
12	Demographics and Participants to Be Served with Grant Funds		
13	Needs Assessment		П
14	Management Plan		
15	Project Evaluation		
16	Responses to Statutory Requirements		Π
17	Responses to TEA Requirements		
18	Equitable Access and Participation	N N	

*IMPORTANT NOTE FOR COMPETITIVE GRANTS: Schedules #7, #8, #9, #10 and #11 are required schedules if any dollar amount is entered for the corresponding class/object code on Schedule #6—Program Budget Summary. For example, if any dollar amount is budgeted for class/object code 6100 on Schedule #6—Program Budget Summary, then Schedule #7—Payroll Costs (6100) is required and if it is either blank or missing from the application, the application will be disqualified.

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Schedule #2—Required Attachments and Provis	sions and Assurances
County-district number or vendor ID: 073905	Amendment # (for amendments only):
Part 1: Required Attachments	

The following table lists the fiscal-related and program-related documents that are required to be submitted with the application (attached to the back of each copy, as an appendix).

#	Applicant Type	Name of Required Fiscal-Related Attachment
No fi	scal-related attachments are r	equired for this grant.
#	Name of Required Program-Related Attachment	Description of Required Program-Related Attachment
No р	rogram-related attachments a	re required for this grant.
Part	2: Acceptance and Complia	nce

By marking an X in each of the boxes below, the authorized official who signs Schedule #1—General Information certifies his or her acceptance of and compliance with all of the following guidelines, provisions, and assurances.

Note that provisions and assurances specific to this program are listed separately, in Part 3 of this schedule, and

require a separate certification.

X	Acceptance and Compliance
\boxtimes	I certify my acceptance of and compliance with the General and Fiscal Guidelines.
	I certify my acceptance of and compliance with the program guidelines for this grant.
	I certify my acceptance of and compliance with all General Provisions and Assurances requirements.
\boxtimes	I certify that I am not debarred or suspended. I also certify my acceptance of and compliance with all Debarment and Suspension Certification requirements.
\boxtimes	I certify that this organization does not spend federal appropriated funds for lobbying activities and certify my acceptance of and compliance with all Lobbying Certification requirements.
×	I certify my acceptance of and compliance with No Child Left Behind Act of 2001 Provisions and Assurances requirements.

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Schedule #2—Required Attachments and Provis	ions and Assurances
County-district number or vendor ID: 073905	Amendment # (for amendments only):
Part 3: Program-Specific Provisions and Assurances	

I certify my acceptance of and compliance with all program-specific provisions and assurances listed below.

Provision/Assurance The applicant provides assurance that program funds will supplement (increase the level of service), and not supplant (replace) state mandates, State Board of Education rules, and activities previously conducted with state or local funds. The applicant provides assurance that state or local funds may not be decreased or diverted for other purposes merely because of the availability of these funds. The applicant provides assurance that program services and activities to be funded from this grant will be supplementary to existing services and activities and will not be used for any services or activities required by state law, State Board of Education rules, or local policy. The applicant provides assurance that the application does not contain any information that would be protected by the Family Educational Rights and Privacy Act (FERPA) from general release to the public. The applicant provides assurance that, if it receives these program funds to serve one or more campuses, it will ensure each campus receives all of the state and local funds it would have received in the absence of these program funds. As a result, an LEA must provide the TTIPS grantee campus all of the non-Federal funds the
supplant (replace) state mandates, State Board of Education rules, and activities previously conducted with state or local funds. The applicant provides assurance that state or local funds may not be decreased or diverted for other purposes merely because of the availability of these funds. The applicant provides assurance that program services and activities to be funded from this grant will be supplementary to existing services and activities and will not be used for any services or activities required by state law, State Board of Education rules, or local policy. The applicant provides assurance that the application does not contain any information that would be protected by the Family Educational Rights and Privacy Act (FERPA) from general release to the public. The applicant provides assurance that, if it receives these program funds to serve one or more campuses, it will ensure each campus receives all of the state and local funds it would have received in the absence of these
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ensure each campus receives all of the state and local funds it would have received in the absence of these
campus would have received were it not a TTIPS grantee campus, and these program funds must supplement the amount of those non-Federal funds. Note, however, that the campus does not need to demonstrate that these program funds are used only for activities that supplement those activities the campus would otherwise provide with non-Federal funds.
The applicant provides assurance that the education program described below is unique to the applicant. An applicant that plagiarizes or copies any other application does not meet this standard and will be disqualified.
 The LEA provides assurance that it will meet the following federal requirements: Use its TTIPS Grant to fully and effectively implement an intervention package in each school that the LEA commits to serve, consistent with the final requirements. Establish annual goals for student achievement on the State's assessments in both reading/language arts and mathematics, measure progress on the leading indicators in section III of the final requirements and establish goals to hold schools receiving school improvement funds accountable. If it implements a restart model in a school, hold the charter operator, charter management organization, or education management organization accountable for complying with the final requirements, and it include these terms in its contract or provisions Monitor and evaluate the actions a school has taken, as outlined in the approved TTIPS application, to recruit, select and provide oversight to external providers to ensure their quality. Monitor and evaluate the actions schools have taken, as outlined in the approved TTIPS application, to sustain the reforms after the funding period ends and that it will provide technical assistance to schools to sustain progress in the absence of TTIPS funding. Report school-level data to the SEA required under section III of the final requirements, and included in the Program Guidelines of this RFA.
The LEA provides assurance that it will participate in any evaluation of the grant conducted by the U.S. Department of Education, including its contractors, or the Texas Education Agency, including its contractors.
The LEA/campus provides assurance that if it selects to implement the transformation model, the campus will meet all of the following federal requirements: 1. Develop and increase teacher and school leader effectiveness. (A) Replace the principal who led the school prior to commencement of the transformation model; (B) Use rigorous, transparent, and equitable evaluation systems for teachers and principals that— i. Take into account data on student growth as a significant factor as well as other factors such as multiple observation-based assessments of performance and ongoing collections of professional practice reflective of student achievement and increased high school graduation rates; and ii. Uses the definition of student growth as: the change in achievement for an individual student between two or more points in time. For grades in which the State administers summative assessments in reading/ language arts and mathematics, student growth data must be based on a student's score on the State's assessment under section 1111(b)(3) of the ESEA. A State may also include other measures that are rigorous and comparable

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across classrooms.

- iii. Are designed and developed with teacher and principal involvement;
- (C) Identify and reward school leaders, teachers, and other staff who, in implementing this model, have increased student achievement and high school graduation rates and identify and remove those who, after ample opportunities have been provided for them to improve their professional practice, have not done so;
- (D) Provide staff ongoing, high-quality, job-embedded professional development (e.g., regarding subject-specific pedagogy, instruction that reflects a deeper understanding of the community served by the school, or differentiated instruction) that is aligned with the school's comprehensive instructional program and designed with school staff to ensure they are equipped to facilitate effective teaching and learning and have the capacity to successfully implement school reform strategies; and
- (E) Implement such strategies as financial incentives, increased opportunities for promotion and career growth, and more flexible work conditions that are designed to recruit, place, and retain staff with the skills necessary to meet the needs of the students in a transformation school.
- 2. Deliver comprehensive instructional reform strategies.
 - (A) Use data to identify and implement an instructional program that is research-based and vertically aligned from one grade to the next as well as aligned with State academic standards; and
 - (B) Promote the continuous use of student data (such as from formative, interim, and summative assessments) to inform and differentiate instruction in order to meet the academic needs of individual students.
- 3. Increase learning time and creating community-oriented schools.
 - (A) Establish schedules and strategies that provide increased learning time; using a longer day, week or year; and by addressing each of the following areas:
 - i. Additional time for instruction in core academic subjects including English, reading or language arts, mathematics, science, foreign languages, civics and government, economics, arts, history, and geography.
 - ii. Additional time for instruction in other subjects and enrichment activities that contribute to a well-rounded education, including, for example, physical education, service learning, and experiential and work based learning opportunities that are provided by partnering, as appropriate, with other organizations.
 - iii. Additional time for teachers to collaborate, plan, and engage in professional development within and across grades and content areas.
 - (B) Provide ongoing mechanisms for family and community engagement.
- 4. Providing operational flexibility and sustained support.
 - (A) Give the school sufficient operational flexibility (such as staffing, calendars/time, and budgeting) to implement fully a comprehensive approach to substantially improve student achievement outcomes and increase high school graduation rates; and
 - (B) Ensure that the school receives ongoing, intensive technical assistance and related support from the LEA, the SEA, or a designated external lead partner organization (such as a school turnaround organization or an EMO).

The LEA/campus provides assurance that if it selects to implement the <u>Texas state-design model</u>, the campus will deliver a comprehensive school improvement strategy, implemented for all students in the school, which is consistent with the Texas concept for developing an *Early College High School* (ECHS). In doing so, the LEA/campus will implement the following:

8.

- Pursue designation as a Texas Early College High School, with a target of earning TEA ECHS designation and full-operation as an ECHS, no later than the start of the second year of the TTIPS grant implementation period; Fall 2017.
- 2. Create an innovative high school that enables students to graduate with a high school diploma and an associate degree; or high school diploma and 60 college credit hours toward a baccalaureate degree.
- 3. Provide college credit earned through the high school years for all students at no cost; including tuition, fees and textbook costs.

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- 4. Develop and increase teacher and school leader effectiveness through use of the Texas Teacher Evaluation and Support System and Texas Principal Evaluation and Support System.
- 5. While implementing for all students, the program specifically identifies students for more intensive supports. These students include those at-risk for dropping out of school, as defined in Texas state-defined criteria in TEC §29.081; and students historically underrepresented in college courses. In developing and providing the more intensive supports, , the LEA/campus will have:
 - (A) Data to identify the population at risk of dropping out of school;
 - (B) Quantitative and qualitative data to identify students least likely to attend college/those historically underrepresented in college courses;
 - (C) Early College brochures in all languages relevant to the school community;
 - (D) Written communication plan for relevant target audiences: parents, community members, school board.

Adapted from Texas Early College High School Blueprint, Benchmark 1.

- 6. By the start of TTIPS full-implementation (Fall 2016), the LEA/campus will have key partnerships in place that will enable success as an Early College High School. These partnerships are marked by signed Memoranda of Understanding with current signature each year of implementation. Key partnerships include:
 - (A) Partnership between the school district and an institute of higher education (IHE) that:
 - Defines the partnership between the LEA/campus and the IHE and addresses topics including, but not limited to: the ECHS location, the allocation of costs for tuition, fees, textbooks, and student transportation;
 - ii. Defines an active partnership between the school district(s) and the IHE(s), which shall include joint decision-making procedures that allow for the planning and implementation of a coherent program across institutions; and
 - iii. Includes provisions and processes for collecting, sharing, and reviewing program and student data to assess the progress of the ECHS.
 - (B) Contract/partner with the Texas Early College High School Technical Assistance provider for access to training, coaching, and technical assistance through to earning designation. Once designated, will continue work with the technical assistance provider as is required as a condition of TEA designation.
 - (C) Contract/partner with a Texas Early College High School demonstration site. Demonstration sites are identified by TEA each year from 2015-2016 forward. Terms of the contract/partnership shall be designed for demonstration site/ model program for the TTIPS LEA/campus by TEA in early 2015-2016

Adapted from Texas Early College High School Blueprint, Benchmark 2.

- 7. By the start of TTIPS planning/pre-implementation year (January 1, 2016), the LEA and key partners must have developed and be maintaining a leadership team focused on P-16 Leadership Initiatives that meets regularly to address issues of the ECHS design and sustainability. At minimum, the membership shall include the campus principal and individuals with decision-making authority from both the LEA and IHE. Adapted from Texas Early College High School Blueprint, Benchmark 3.
- 8. Provide a curriculum that offers a rigorous and accelerated course of study, in both college-credit bearing courses and preparatory/college readiness courses. Additionally, the program must provide students with the academic, emotional and social supports necessary to be successful in the rigorous course of study. The curriculum and supports must meet the following:
 - (A) Beginning in TTIPS first year of full-implementation (Fall 2016), have curriculum in place that allows all students to graduate high school with at least six semester credit hours toward a baccalaureate

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degree.

- (B) By TTIPS second year of full-implementation (Fall 2017), have curriculum in place that enables students to receive a high school diploma and complete the Texas Higher Education Coordinating Board's (THECB) core curriculum (as defined by TAC §4.28); or an associate's degree; or at least 60 credits toward a baccalaureate degree during grades 9-12.
- (C) Possess a written course of study plan showing how students will progress as an ECHS graduate. The plan must provide pathway to a baccalaureate degree and follow the courses and fields of study listed in the THECB Lower Division Academic Course Guide Manual.
- (D) Beginning in the TTIPS first year of full-implementation, the campus will provide academic supports to the students in the form of: extended learning time sessions for tutoring, advisory and/or college readiness support time built into the program of study, and a college-readiness mentorship program.
- (E) Beginning in the TTIPS planning/pre-implementation year, the campus will provide social and emotional supports to the students, including: connections to social services, parent outreach and involvement opportunities.
- (F) Beginning in the TTIPS first year of full-implementation, the campus will provide college awareness and access services to students and families, including: college application assistance, financial aid counseling, college and career counseling.

Adapted from Texas Early College High School Blueprint, Benchmark 4.

By the TTIPS first year of full-implementation, the campus shall provide for the administration of the Texas Success Initiative (TSI) college placement exam to students in order to assess college readiness, design individual instruction plans, and enable students to begin college courses based on their performance. Fees associated with assessment administrations must be waived/covered for all students. Adapted from Texas Early College High School Blueprint, Benchmark 5.

- 9. By the start of the TTIPS second year of full-implementation (Fall 2017), the campus will provide a full-day program at an autonomous high school; operating with:
 - (A) An IHE liaison with decision-making authority who interacts directly and frequently with the campus staff and administrators;
 - (B) A highly qualified teaching staff possessing appropriate level of certification, training and ongoing supports to teach college-bearing courses to high school students.
 - (C) Clear opportunities for students to have regular use (at least six times per school year) of college academic facilities, regardless of early college school site.
 - (D) Opportunities for high school faculty and staff to receive regular training and support; in collaboration with the IHE faculty and staff.

Adapted from Texas Early College High School Blueprint, Benchmark 6.

The Texas concept for an Early College High School is fully described in the following resources:

- Texas Education Agency, Early College High School program
- Texas Education Code §29.908
- Texas Administrative Code §4.161
- 19 Texas Administrative Code Chapter 102 Educational Programs Subchapter GG: <u>Commissioner's Rules</u> Concerning Early College Education Program

The applicant provides assurances that the LEA/campus administering the state-design model will submit an Early College High School Readiness Assessment as a supplement to the TTIPS required Implementation Readiness Portfolio. Assessment forms will be provided by the TEA TTIPS program office.

The applicant provides assurances that the LEA/campus administering the state-design model will apply for Texas Early College High School designation, no later than applications are available for schools that wish to be designated for the 2017-2018 school year.

9. The LEA/campus provides assurance that if it selects to implement the Early Learning Intervention Model in an

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elementary school, the campus will implement in accordance with the following federal requirements:

- 1. Offer full-day kindergarten.
- 2. Establish or expand a high-quality preschool program.

A high-quality program includes structural elements that are evidence-based and nationally recognized as important for ensuring quality. Implementation under this grant program must meet the requirements of a high-quality preschool program, as defined in the U.S. Department of Education's Preschool Development Grants program. Under this definition, program must have:

- (A) High staff qualifications, including a teacher with a bachelor's degree in early childhood education or a bachelor's degree in any field with a state-approved alternative pathway;
- (B) High-quality professional development for all staff:
- (C) A child-to-instructional staff ratio of no more than 10 to 1;
- (D) A class size of no more than 20 with, at a minimum, one teacher with high staff qualifications;
- (E) A full-day program;
- (F) Inclusion of children with disabilities to ensure access to and full participation in all opportunities;
- (G) Developmentally appropriate, culturally and linguistically responsive curricula, and learning environments that are aligned with the state early learning and development standards for at least the year prior to kindergarten entry;
- (H) Individualized accommodations and supports so that all children can access and participate fully in learning activities;
- (I) Instructional staff salaries that are comparable to the salaries of local K-12 instructional staff;
- (J) Program evaluation to ensure continuous improvement;
- (K) On-site or accessible comprehensive services for children and community partnerships that promote families' access to services that support their children's learning and development;
- (L) Evidence-based health and safety standards.
- 3. The LEA has assessed the benefits of contracting with a community-based provider to provide the high-quality preschool programs for students enrolled in an elementary school implementing the model, either at the TTIPS campus or through an existing high-quality child care or Head Start program within the LEA or nearby community. The LEA is aware that the preschool is not required to be physically located in the eligible elementary school. However, students must be enrolled in the grantee school that is implementing the early learning model to receive preschool services funded through the grant program.
- 4. Provide educators, including preschool teachers, time for joint planning across grade levels.
- 5. Replace the principal who led the school prior to the commencement of the early learning model.
- 6. Use rigorous, transparent, and equitable evaluation systems for teachers and principals that-
 - (A) Take into account data on student growth as a significant factor as well as other factors such as multiple observation-based assessments of performance and ongoing collections of professional practice reflective of student achievement and increased high school graduation rates; and
 - (B) Are designed and developed with teacher and principal involvement;
- 7. Identify and reward school leaders, teachers, and other staff who, in implementing this model, have increased student achievement and high school graduation rates and identify and remove those who, after ample opportunities have been provided for them to improve their professional practice, have not done so.
- 8. Implement strategies such as financial incentives, increased opportunities for promotion and career growth, and more flexible work conditions that are designed to recruit, place, and retain high quality

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10.

educators.

- 9. Use data to identify and implement an instructional program that is:
 - (A) Research-based;
 - (B) Developmentally appropriate;
 - (C) Vertically aligned from one grade to the next as well as aligned with State academic standards;
 - (D) Promotes academic content across a range of development: math and science, literacy and language, socio-emotional skills, self-regulation, and executive functions.
- Promote the continuous use of student data (such as from formative, interim, and summative
 assessments) to inform and differentiate instruction in order to meet the academic needs of individual
 students.
- 11. Provide staff with ongoing, high-quality, job-embedded professional development such as coaching and mentoring that is:
 - (A) Aligned with the school's comprehensive instructional program
 - (B) Designed with school staff to ensure that they are equipped to facilitate effective teaching and learning and have the capacity to implement school reform strategies.
- 12. Operate in compliance with all regulations in the Texas Pre-Kindergarten Guidelines (PKG).
- 13. Utilize Texas State Board of Education approved pre-kindergarten instructional materials.
- 14. Enroll in the Children's Learning Institute (CLI), <u>CLI Engage</u> platform, and utilize the <u>Texas School</u> <u>Ready!</u> child progress monitoring assessments with pre-kindergarten students.

If selecting the Early Learning Intervention model and receiving these grant funds to support the implementation, the full-day kindergarten and full-day pre-kindergarten programs must be offered free of charge to all enrolled students.

The LEA/campus provides assurance that if it selects to implement the <u>turnaround model</u>, the campus will meet all of the following federal requirements:

- Replace the principal and grant the new principal sufficient operational flexibility (including in staffing, calendars/time, and budgeting) to fully implement a comprehensive approach to substantially improve student achievement outcomes and increase high school graduation rates;
- 2. Use locally adopted competencies to measure the effectiveness of staff who can work within the turnaround environment to meet the needs of students:
 - (A) Screen all existing staff and rehire no more than 50 percent; and
 - (B) Select new staff
- 3. Implement such strategies as financial incentives, increased opportunities for promotion and career growth, and more flexible work conditions that are designed to recruit, place, and retain staff with the skills necessary to meet the needs of the students in the turnaround school;
- 4. Provide staff ongoing, high-quality, job-embedded professional development that is aligned with the school's comprehensive instructional program and designed with school staff to ensure that they are equipped to facilitate effective teaching and learning and have the capacity to successfully implement school reform strategies;
- 5. Adopt a new governance structure, which may include, but is not limited to, requiring the school to report to a new turnaround office in the LEA or SEA, hire a turnaround leader who reports directly to the Superintendent or Chief Academic Officer, or enter into a multi-year contract with the LEA or SEA to obtain added flexibility in exchange for greater accountability;

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- Use data to identify and implement an instructional program that is research-based and vertically aligned from one grade to the next, as well as aligned with State academic standards;
- 7. Promote the continuous use of student data (such as from formative, interim, and summative assessments) to inform and differentiate instruction in order to meet the academic needs of individual students;
- 8. Establish schedules and strategies that provide increased learning time; using a longer day, week or year; and by addressing each of the following areas:
 - (A) Additional time for instruction in core academic subjects including English, reading or language arts, mathematics, science, foreign languages, civics and government, economics, arts, history, and geography.
 - (B) Additional time for instruction in other subjects and enrichment activities that contribute to a well-rounded education, including, for example, physical education, service learning, and experiential and work based learning opportunities that are provided by partnering, as appropriate, with other organizations.
 - (C) Additional time for teachers to collaborate, plan, and engage in professional development within and across grades and content areas.
- 9. Provide appropriate social-emotional and community-oriented services and supports for students.

If selecting the turnaround model, the applicant agrees to the participation of the campus principal or principal candidates in a formative assessment of their turnaround leadership capacity.

The LEA/campus provides assurance that if it selects to implement the Whole-School Reform model, the campus will meet all of the following federal requirements:

- 1. Implement an evidence-based whole-school reform in partnership with a model developer.
 - (A) The model developer is an entity or individual that either has proprietary rights to the model or an entity or individual that has a demonstrated record of success in implementing wholeschool reform models in one or more low-achieving school.
- 2. The whole-school reform model selected must be supported by at least one study that demonstrates its efficacy. The federal SIG office has approved specific whole-school reform models that meet this evidence standard; published here: http://www2.ed.gov/programs/sif/sigevidencebased/index.html These approved models are supported by:
 - (A) A study of efficacy that meets What Works Clearinghouse evidence standards.
 - (B) A study that shows statistically significant favorable impact on a student academic achievement or attainment outcome.
 - (C) A study which used a large sample and multi-site sampling.
- 3. Evidence supporting the efficacy of the whole-school model selected is based on an implementation with a sample population or setting similar to the population or setting of the school being served. The whole-school model must be designed to improve academic achievement or attainment.
- 4. The whole-school model must implement the model for all students in the school.
- 5. The whole-school model must address at a minimum and in a comprehensive and in a coordinated manner:
 - (A) School leadership
 - (B) Teaching and learning in at least one full academic content area
 - (C) Non-academic supports for students
 - (D) Family and community engagement
- The LEA/campus provides assurance that if it selects to implement the restart model, the campus will meet all of 12. the following federal requirements:

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Via telephone/fax/email (circle as appropriate)	By TEA staff person:

11.

ForTEA	Use Only
Changes on this page have been confirmed with:	On this date:
Via telephone/fax/email (circle as appropriate)	By TEA staff person:

For TEA	Use Only
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Via telephone/fax/email (circle as appropriate)	By TEA staff person:

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Standard Application System (SAS)

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County-district number or vendor ID: 073905

Amendment # (for amendments only):

Part 1: Submitting an Amendment

This schedule is used to amend a grant application that has been approved by TEA and issued a Notice of Grant Award (NOGA). **Do not submit this schedule with the original grant application.** Refer to the instructions to this schedule for information on what schedules must be submitted with an amendment.

An amendment may be submitted by mail **or** by fax. Do not submit the same amendment by both methods. Amendments submitted via email will not be accepted.

If the amendment is mailed, submit three copies of each schedule pertinent to the amendment to the following address: Document Control Center, Division of Grants Administration, Texas Education Agency, 1701 N. Congress Ave., Austin, TX 78701-1494.

If the amendment is faxed, submit one copy of each schedule pertinent to the amendment to either of the following fax numbers: (512) 463-9811 or (512) 463-7915.

The last day to submit an amendment to TEA is listed on the <u>TEA Grant Opportunities</u> page. An amendment is effective on the day TEA receives it in substantially approvable form. All amendments are subject to review and approval by TEA.

Part 2: When an Amendment Is Required

For all grants, regardless of dollar amount, prior written approval is required to make certain changes to the application. Refer to the "When to Amend" guidance posted in the Amendment Submission Guidance section of the Division of Grants Administration Administering a Grant page to determine when an amendment is required for this grant. Use that guidance to complete Part 3 and Part 4 of this schedule.

Par	t 3: Revised Budget					
			Α	В	С	D
#	Schedule #	Class/ Object Code	Grand Total from Previously Approved Budget	Amount Deleted	Amount Added	New Grand Total
1.	Schedule #7: Payroll	6100	\$	\$	\$	\$
2.	Schedule #8: Contracted Services	6200	\$	\$	\$	\$
3.	Schedule #9: Supplies and Materials	6300	\$	\$	\$	\$
4.	Schedule #10: Other Operating Costs	6400	\$	\$	\$	\$
5.	Schedule #11: Capital Outlay	6600/ 15XX	\$	\$	\$	\$
6.	Total direct costs:		\$	\$	\$	\$
7.	Indirect cost (%):		\$	\$	\$	\$
8.	Total costs:		\$	\$	\$	\$

			l Budget Breakdov		
Year 1	Year 2	Year 3	Year 4	Year 5	5-Year Total Budget Request
\$	\$	\$	\$	\$	\$

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exas E	ducation Agency		Standard Application System (S
		Schedule #4—Request for Am	
	/-district number or		Amendment # (for amendments only):
Part 4	: Amendment Justi	ification	
Line #	# of Schedule Being Amended	Description of Change	Reason for Change
1.			
2.			
3.			
4.			
5.			
6.			

For TEA	Use Only
Changes on this page have been confirmed with:	On this date:
Via telephone/fax/email (circle as appropriate)	By TEA staff person:

7.

Schedule #5—Program Executive Summary

County-district number or vendor ID: 073905

Amendment # (for amendments only):

Provide a brief overview of the program you plan to deliver.

Please focus the response on the qualities that enable this specific campus and district team to achieve foundational pursuits of a school improvement undertaking: accelerated achievement, system transformation, and sustained reform. Summarize the district commitments to achieve foundational elements through the district's:

- Vision and focus for school reform
- · Sense of urgent need for change
- · High expectations for results
- · Operational flexibilities that will be afforded the campus in a reform effort

Summarize the district and campus capacity and ability to benefit from this grant in terms of:

- · Organizational structures
- Existing capacity and resources
- Communication structures

Response is limited to space provided, front side only, font size no smaller than 10 point Arial.

Rosebud-Lott High School (RLHS) in Rosebud-Lott ISD (RLISD) is applying for the 2015-2020 Texas Title 1 Priority Schools Grant, Cycle 4 because the campus has been designated as a Focus Campus (wide gap between reading and math student performance) and students failed to show growth in Index 2- Student Progress. In addition, the Campus Improvement Team (CIT) composed of campus administrators, key staff, and influential stakeholders in the community believe that this grant project will benefit the student population by improving college readiness and success in the core content areas for disadvantaged students and students that have not made academic progress. RLISD will implement the Transformational Intervention Model utilizing research-based school reform initiatives intended to motivate, develop and retain high-quality teachers and school leaders, deliver comprehensive instructional reform strategies, increase learning time and create community-oriented schools, and provide flexibility and sustained support which will increase student achievement. RLHS is eager to improve student performance by fostering an open, supportive, and collaborative campus culture that will allow teachers to seek and attain growth within their field. The model for RLHS will relate to the goals of the campus by providing teachers with joint planning time across grade levels and subjects, develop an evaluation system for teachers and principals; develop a compensation plan that includes financial incentives and increased opportunities for the promotion for staff who increase student achievement; job-embedded professional development; use data to identify and implement an instructional program that is research-based and vertically aligned form one grade to the next and aligned to the State academic standards. Development of the budget: In the fall 2014, the Superintendent began soliciting feedback from stakeholders in the school district and the community regarding a School Improvement Plan. The Campus Improvement Team (CIT) composed of the Superintendent, representatives from the district-level, RLHS campus, community members, business leaders and parents developed a comprehensive community and district needs assessment. Once the TIPPS grant was announced this group provided guidance and insight during the planning stages and the development of this grant application by its members serving on various committees and deciding which campuses were most in need. The budget committee, led by the Curriculum Specialist, developed a comprehensive budget that would provide adequate:1) personnel salaries, stipends, incentives to teacher based on student achievement; 2) training and support for teachers; 3) performance awards based on teacher evaluation, individual classroom achievement growth, and school-wide achievement; 4) implementation of a comprehensive teacher evaluation system; 5) travel for teachers to attend state and national leadership programs. Once this tentative budget was developed, it was presented to the entire CIT for input and approval. Demographics of RLHS The campus demographics has specific demographics that relate to the defined goals and purposes of the grant - a need to transform educator quality and improved student academic performance. In addition to poor overall student performance there are glaring discrepancies in sub-groups of economically disadvantaged, special education, and minority students. An average of 50.7% of students are Economically Disadvantaged. White students are the majority of students enrolled. Although the average years of experience for teachers at the targeted campus are 12.5 years and 10.7 years respectfully, the EOC test results reveal that students at this campus are below both the state and district averages in all core subject areas. Teacher input through surveys and discussions indicate that teachers need "onsite" coaching and mentoring with an emphasis on content to improve their pedagogy and the way they can engage more students in learning (District Survey). The average teacher salary at RLHS is below the state average (TAPR report).

2 or more Econ Dis At Risk Chart 1: Demographics Afr Hisp White Am Indian Races Am 30.5% 51.7% Rosebud-Lott High School 15.3% 1% 1.5% 50.7% 47.3%

Schedule #5—Prog	ram Executive Summary (cont.)
For	TEA Use Only
Changes on this page have been confirmed with:	On this date:
Via telephone/fax/email (circle as appropriate)	By TEA staff person:

County-district number or vendor ID: 073905

Amendment # (for amendments only):

Provide a brief overview of the program you plan to deliver. Refer to the instructions for a description of the requested elements of the summary. Response is limited to space provided, front side only, font size no smaller than 10 point Arial.

Needs Assessment Progess: It is critical to the development of high-quality school programs to develop a needs assessment process. Research supports that school districts that undergo a careful analysis of data and information make better decisions about what to change and how to institutionalize systemic change (Darling-Hammond 2012). The RLISD District and Campus Needs Assessments are done every year by the CIT with input from all stakeholders, monitored throughout the school year, and updated annually at both the district and campus level through the Leadership Teams. The process is driven through the CIT that is composed of the Superintendent, representatives from the district-level, campus, community members, business leaders and parents. The purpose of the Needs Assessment is to systematically review practices, processes, and systems within the school district and assist the CIT in determining needs, examining their nature and causes, and setting priorities for future action. The needs assessment consequently will guide the development of meaningful district and campus planning each year and outlines benchmarks for evaluation. The management plan -Successful management of any program requires clear and efficient planning, coordination, and communication structure for all involved. Procedures for making decisions, initiating training, addressing services, feedback, increasing resources, monitoring, eliminating barriers and ensuring sustainability will be established by the CIT. The CIT will establish a TIPPS Committee that will develop a TIPPS Management Plan to include planning, financial accountability, human resource management, continuously measuring performance, evaluation and reporting all progress to all stakeholders. The TTIPS Team will include the Superintendent of Schools, the Principal at the TIPPS campus, the TIPPS Project Manager (PM) Master Teachers, Mentor Teachers, Career Teachers, and Interventionists in the project. The oversight of the program will be managed and monitored by the Coordinator of Instruction, who will be a district-level administrator. The PM will manage the day-to-day activities of the grant, be responsible for implementing the activities of the grant, develop a timeline of all grant activities with anticipated completion dates for each activity, develop strategies to keep all faculty and staff focused on the goals of the project, and organize the program components to ensure the program meets the needs of the students and teachers. The Principal will serve as the head of the TIPPS Team and guide the team in analyzing student data, developing a school academic plan, monitoring cluster group operations and evaluating teachers. The PM along with the Master Teachers and Mentors, will work to ensure that all components are in place, gather feedback, and offer recommendations for improvements. The PM will coordinate and supervise activities of the Master Teachers and Mentors. Detailed roles and responsibilities will be developed to ensure that the project is successfully implemented. In an effort to solicit feedback on an ongoing basis, the PM will conduct meetings every month to analyze progress-monitoring data. The CIT ensures that the TIPPS Program will receive consistent, high-quality management due to the "buy in" and support for this initiative from the Superintendent of Schools and the CIT. Because RLISD has struggled academically, the superintendent recognizes that TIPPS has the research-based components that have the potential to improve educator effectiveness in the district. This "hands-on" administrative involvement will foster the communication, interaction, and collaboration needed for a successful project. The evaluation design -will measure progress by applying systematic research methods to measure the implementation, fidelity, and outcomes of the TIPPS. It will include formative and summative evaluation to assess the extent to which process measures, performance measures, and outcomes have been accomplished. The formative evaluation will focus on addressing whether or not activities are being implemented as planned. Ongoing findings will be compared to performance measures and benchmarks, project timeline, and adjustments will be made as needed. Baseline data will be collected immediately upon award. Rigorous, transparent, and equitable evaluation systems for teachers and principals that take into account data on student growth as a significant factors as well as other factors such as multiple observation-based assessments of performance and ongoing collection of professional practice reflective of student achievement. Evaluation methods will include pre- and post-surveys of teachers and principals, observation rubrics of knowledge and practices of participating teachers, in addition to teacher self-reports, interviews, and surveys. RLISD agrees to collect data and report annually during the life of the grant on the mandatory performance measures for "required practices" All Statutory Requirements as well as TEA Requirements have been completely and accurately answered - The CIT has worked with the Superintendent to develop the Transformational Model that will bring about improved educator quality and effectiveness, improved quality, effectiveness and efficiency of district administration and improved student learning by meticulously analyzing and applying the Statutory and TEA requirements. Ongoing commitment to the goals of this grant program — As previously stated above, the superintendent and the CIT have pledged their support and sustained leadership to the TIPPS project. RLISD will employ every effort to sustain the TIPPS through a coordination of district, federal, state, community and school resources. RLISD's general practices have always been to implement and sustain promising educational programs that are effective for all learners to succeed academically and will continue to do so with the TIPPS. In addition, sustainability will begin with a strong evaluation to measure ongoing program and student achievement.

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					Schedu	16 #6—Pr	Schedule #6—Program Budget Summary	dget Sum	ımary				
County-district number or vendor ID: 073905	er or ven	dor ID: 073	905		***************************************		Amen	dment # (fo	Amendment # (for amendments only):	its only):			and the second s
Program authority: P.L. 107-110 ESEA, as amended by the NCLB Act of 2001, Section 1003(g)	.L. 107-1	10 ESEA, a	s amended	by the NCL.	B Act of 200	11, Section	1003(g)						
Grant period: January 1, 2016, to July 31, 2020, pending future federal allocations. Preaward costs are permitted from October 1, 2015, to December 31, 2015.	y 1, 2016 nitted fror	, to July 31, n October 1	2020, pend , 2015, to D	ling future for	ederal alloca 1, 2015.	ations. Pre-	Fund (Fund code: 276					AND THE REAL PROPERTY OF THE P
Budget Summary	-												
Schedule #/Title	Class/ Object Code	Year 1 Program Cost	Year 1 Admin Cost	Amount of Year 1 as Pre-	Year 2 Program Cost	Year 2 Admin Cost	Year 3 Program Cost	Year 3 Admin Cost	Year 4 Program Cost	Year 4 Admin Cost	Year 5 Program Cost	Year 5 Admin Cost	Total Budgeted Cost across all Years
#7-Payroll Costs	6100	\$231,870	v s		\$588,340		\$588,340		\$588,340		\$588,340		\$2,585,230
#8-Professional and Contracted Services	6200	\$152,200			\$159,400		\$164,400		\$152,400		\$152,400		\$780,800
#9-Supplies and Materials	6300	\$9,400			\$15,400		\$15,400		\$15,400		\$15,400		\$71,000
#10-Other Operating Costs	6400	\$27,875			\$28,875		\$22,900		\$22,900		\$17,900		\$120,450
#11-Capital Oullay	6600/ 15XX	\$65,750			\$6,830		\$6,830		\$6,830		\$6,830		\$93,070
Consolidate Administrative Funds	inistrative I	spun_	□ Yes X No	√ 0									
2,142% indirect costs (see note):	irect costs see note):	N/A	\$10,433	N/A	N/A	\$17,110	N/A	\$17,090	ĄŽ	\$16,833	N/A	\$16,725	\$78,191
Grand total of budgeted costs (add all entries in each column):	ited costs column):	\$487,095	\$10,433	s	\$798,845	\$17,110	\$797,870	\$17,090	\$785,870	\$16,833	\$780,870	\$16,725	\$3,728,741
						Administra	Administrative Cost Calculation	lculation					
Enter the total grant amount requested:	ount reque	sted:										\$3,728,741	1,741
Percentage limit on administrative costs established for the program (5%):	ninistrative	costs establi	ished for the p	orogram (5%,);							× .05	15
Multiply and round down to the nearest whole dollar. Enter the result. This is the maximum amount allowable for administrative costs, including indirect costs:	n to the ne nount allow	arest whole d	follar, Enter the	he result. sts, including	indirect costs	2						\$186,437	437

NOTE: Indirect costs are calculated and reimbursed based on actual expenditures when reported in the expenditure reporting system, regardless of the amount budgeted and approved in the grant application. If indirect costs are claimed, they are part of the total grant award amount. They are not in addition to the grant award amount.

Indirect costs are not required to be budgeted in the grant application in order to be charged to the grant. Do not submit an amendment solely for the purpose of budgeting indirect costs. NOTE:

- No more than \$2,000,000 per year may be requested.
- Year 1 is designed to be a planning/pre-implementation period, lasting from January 1, 2016, to July 31, 2016. Costs budgeted for this period should be reasonable and necessary for the shorter time period and type of activity.
 - Years 2, 3, and 4; operating in school years 2016-2017, 2017-2018, and 2018-2019, are designed to be full implementation years.
- Year 5; operating in school year 2019-2020, is designed to be a supported sustainability year. Costs budgeted for this period should be reasonable and necessary for the type of activity.

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Via telephone/fax/email (circle as appropriate)	By TEA staff person:

2015-2020 Texas Title I Priority Schools, Cycle 4 RFA #701-15-107; SAS #191-16

				Sc	Schedule #7—Payroll Costs (6100)	-Payroll Cos	ts (6100)				
ပ်	unty-distr	County-district number or vendor ID: 073905	ndor ID: 073905	Abellia de de deserviron es es estados de deserviron es es estados de deserviron es estados de deserviron es e	The state of the s			Am	endment # (f	Amendment # (for amendments only):	nts only):
			Estimated #	Estimated #	Vest	Amount of	C 100/	7,001.3	Vony	VoorE	Totopia Distort
ш	Employee	Employee Position Title	of Positions 100% Grant	of Positions	Amount	be used	Amount	Amount	Amount	Amount	Costs across
			Funded	Funded	Budgeted	as Pre- Award	Budgeted	Budgeted	Budgeted	Budgeted	all Years
Ace	ademic/In	Academic/Instructional						NAMES AND THE PROPERTY OF THE	fitansamiania in construction of the construct		
	Teacher (AVID)	r (AVID)	-		4	49	\$45,000	\$45,000	\$45,000	\$45,000	\$180,000
7	Educati	Educational aide			49	G	မ	9	မ	(A)	S
3	Tutor				ક	₆	_G	မာ	မာ	es.	\$
Рго	gram Maı	Program Management and Administration	ministration			W				<u> </u>	
4	Project	Project Manager	-	The state of the s	\$30,000		\$50,000	\$50,000	\$50,000	50,000	\$230,000
53											\$
9					ঞ	s	65	(A)	\$	s	\$
An	Auxiliary										
7	Title				\$	\$	\$	S	(S	€\$	us
ω	Title				s	G	G	¢ ,	မာ	G	s.
6	Title				\$	49	G	\$	ь	ь	s
ë	er Emplo	Other Employee Positions			**************************************						
5	Literacy/I Coaches	Literacy/Intervention Coaches	3		\$66,000	THE REAL PROPERTY OF THE PROPE	\$132,000	\$132,000	\$132,000	\$132,000	\$594,000
7	Master.	Master Teachers	2		\$45,000		\$90,000	\$90,000	\$90,000	\$90,000	\$405,000
12	Family Liaison	Liaison			\$10,000		\$20,000	\$20,000	\$20,000	\$20,000	\$90,000
13			Subtotal e	Subtotal employee costs:	\$151,000		\$337,000	\$337,000	\$337,000	3337,000	\$1,499,000
Sut	stitute, E	Substitute, Extra-Duty Pay, Benefits Costs	nefits Costs								
14	6112	Substitute pay			\$2,300	-	\$5,625	\$5,625	\$5,625	\$5,625	\$24,800
15	6119	Professional staff extra-duty pay	extra-duty pay		\$36,900		\$146,275	\$146,275	\$146,275	\$146,275	\$622,000
16	6121	Support staff extra-duty pay	a-duty pay		0\$	······································	\$0	0	0	0	0
17	6140	Employee benefits	S		\$41,670		\$99,440	\$99,440	\$99,440	\$99,440	\$439,430
18	61XX	Tuition remission (IHEs only)	(IHEs only)		\$0		80	\$0	\$0	0\$	\$0
<u>ნ</u>		Subtotal su	Subtotal substitute, extra-duty, benefits costs	', benefits costs	\$80,870		\$251,340	\$251,340	\$251,340	\$251,340	\$1,086,230
20	ğ	Grand total (Subtotal employee costs plus subtotal substitute, extra-duty, benefits costs):	Subtotal employee costs plus subtotal substitute, extra-duty, benefits costs):	s plus subtotal enefits costs):	\$231,870		\$588,340	\$588,340	\$558,340	\$558,340	\$2,585,230

For guidance on when to submit an amendment for changes to salary amounts in line items and a list of unallowable costs, see the guidance posted in the Amendment Submission Guidance sections of the Division of Grants Administration Administering a Grant page.

Via telephone/fax/email (circle as appropriate) By TEA staff person:	Changes on this page have been confirmed with: On this date.	On this date:
	elephone/fax/ema	By TEA staff person:

2015–2020 Texas Title I Priority Schools, Cycle 4

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	Schedule #8—Professional and Contracted Services (6200)	Professional	and Contra	cted Servic	es (6200)				
Cou	County-district number or vendor ID: 073905					Amen	Amendment # (for amendments only)	amendment	s only):
ON	NOTE: Specifying an individual vendor in a grant application does not meet the applicable requirements for sole-source providers. TEA's approval of such grant applications does not constitute approval of a sole-source provider.	the applicable	requirement	s for sole-so	ource provide	ırs. TEA's ap	proval of suc	ch grant appl	ications does not
Pro	Professional and Contracted Services Requiring Specific Approval						MARINEW WAY		
	Expense Item Description		Year 1	Year 1 Pre- Award	Year 2	Year 3	Year 4	Year 5	Total Budgeted across all Years
6269	Rental or lease of buildings, space in buildings, or land Specify purpose:		v3	s	s	v)	s	S	4
6233	Contracted publication and printing costs (specific approval required only Specify purpose:	for nonprofits)	y,	s	v	S	s	s	\$
in in	Subtotal of professional and contracted services (6200) costs requiring specific approval:	pproval:	s	\$	s	s	\$	\$	\$
Pro	Professional Services, Contracted Services, or Subgrants								
#	Description of Service and Purpose	Check If Subgrant	Year 1	Year 1 Pre- Award	Year 2	Year 3	Year 4	Year 5	Total Budgeted across all Years
-	ESC 12 (onsite coaching, dyslexia training, mentor training, workshops)		\$30,000		\$50,000	\$50,000	\$50,000	\$50,000	\$230,000
2	AVID (program designed to help underachieving students with high academic potential prepare for entrance to colleges and universities; training; tutoring; college readiness.		\$20,000		\$17,000	\$22,000	\$10,000	\$10,000	59,000
3	Lead4Word (local data analysis;nstructional strategies to plan for relevant review in content areas.		\$39,200		\$22,400	\$22,400	\$22,400	\$22,400	\$128,800
4	Meadows Foundation (Tier 2 and 3 strategies for struggling readers) training		\$10,000		\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
ည	TxVSN (dual and high school credit for students)		\$19,500		\$37,500	\$37,500	\$37,500	\$37,500	\$169,500
9	Edivate Learning (PD online platform for individualized PD)		\$15,000		\$15,000	\$15,000	\$15,000	\$15,000	\$75,000
~ 0	Parenting Partners (parent involvement program; training: strategies)		\$2,500		\$2,500	\$2,500	\$2,500	\$2,500	\$12,500
6	Math Forward (training from TI experts in math/Algebra 1)		\$10,000		\$5,000	\$5,000	\$5,000	\$5,000	\$30,000
-0			vs	G	es.	\$	\$	s	49
D.	Subtotal of professional services, contracted services, or subgrants:		\$152,200		\$159,400	\$164,400	\$152,400	\$152,400	780,800
es.	Subtotal of professional and contracted services requiring specific approval:	approval:	\$152,200		\$159,400	\$164,400	\$152,400	\$152,400	780,800
b.	Subtotal of professional services, contracted services, or subgrants:	.s:							A STATE OF THE STA
ပ်	Remaining 6200—Professional services, contracted services, or su that do not require specific approval:	subgrants	\$	ક્ર	æ	\$	Ø	6	49
	(Sum of lines a, b, and	c) Grand total	\$152,200		\$159,400	\$164,400	\$152,400	\$152,400	780,800

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2015–2020 Texas Title I Priority Schools, Cycle 4

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For a list of unallowable costs and costs that do not require specific approval, see the guidance posted in the Allowable Cost and Budgeting Guidance section of the Division of Grants Administration Administering a Grant page.

				Schedule #9—Supplies and Materials (6300)	e-Supplie	es and Mate	erials (6300	6				-
County	-Dis	strict Number c	County-District Number or Vendor ID: 073905				**************************************	Ame	endment nu	Imber (for a	Amendment number (for amendments only):	s only):
				Ä	pense Iter	Expense Item Description	on					
		E E	Technology Hardware—Not Capitalized	italized							MATERIAL PROPERTY OF THE PROPE	The state of the s
	#	Туре	Purpose	Quantity	Unit Cost	Year 1	Year 1 Pre- Award	Year 2	Year 3	Year 4	Year 5	Total Budgeted Across all Years
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	7		THE PARTY AND TH	THE PROPERTY AND ADDRESS OF THE PARTY AND ADDR	ક્ર				- Alinkolovinia		Virginia and Linguis (1886)	
	3			***************************************	s s	ь	63	↔	ь	မာ	G	43
oresourd	4				ச			TOTAL CONTROL CONTROL	~~~			
	5		THE THE PROPERTY OF THE PROPER		க			Sallis dyna dynamasa a s	***************************************	arvinerane de la constanta de	Official Nation	
6388	Тес	chnology softv	Technology software—Not capitalized	The state of the s		မာ	€9	€5	ь	es	မှ	45
6388	Sul	pplies and ma	Supplies and materials associated with advisory council		or committee	ક	8	မ	49	s	G	s.
		Subto	Subtotal supplies and materials requiring specific approval:	ing specific	approval:	s	ક્ક	s	es	ь	es	49
	œ	emaining 630	Remaining 6300—Supplies and materials that do not r	equir	equire specífic approval:	\$9,400		\$15,400	\$15,400	\$15,400	\$15,400	\$71,000
				Gra	Grand total:	\$9,400	A CONTRACTOR OF THE CONTRACTOR	\$15,400	\$15,400	\$15,400	\$15,400	\$71,000

For a list of unallowable costs and costs that do not require specific approval, see the guidance posted in the Allowable Cost and Budgeting Guidance section of the Division of Grants Administration Administering a Grant page.

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2015–2020 Texas Title I Priority Schools, Cycle 4

	Schedule #10—Ot	le #10—Other Operating Costs (6400)	g Costs (64	(00				
County	County-District Number or Vendor ID: 073905			1	Amendment n	umber (for a	Amendment number (for amendments only):	пly):
		and the second s	Year 1	The state of the s				Total Dispess
	Expense Item Description	Year 1	Pre- Award	Year 2	Year 3	Year 4	Year 5	Across all Years
6412	Travel for students (includes registration fees; does not include field trips): Specific approval required only for nonprofit organizations.	G	•	v	*	¢.	¢.	U
! : :	Specify purpose:))	•	•	,	enderen en e	•
6413	Stipends for non-employees (specific approval required only for nonprofit organizations)	U	·	G	v	v	44	v
)	Specify purpose:	,	•	•	+	•	·	•
6419	Travel for non-employees (includes registration fees; does not include field trips): Specific approval required only for nonprofit organizations	G	·	v	_G	64	ч	s
) - -	Specify purpose:	,	·	+	•	•		•
6411/	Travel costs for executive directors (6411); superintendents (6411); or board members (6419): Includes registration fees	æ	¥	¥	·	¥	er.	v
6419	Specify purpose:)	•	.	,)	•	•
6429	Actual losses that could have been covered by permissible insurance	\$	\$	\$	\$	မှ	\$	v,
6490	Indemnification compensation for loss or damage	க	G	s	\$	\$	\$	\$
6490	Advisory council/committee travel or other expenses	\$	G	(y	49	es.	\$	·s
6499	Membership dues in civic or community organizations (not allowable for university applicants)	G	69	G	G	G	ч	S
	Specify name and purpose of organization:	,	•)	•	•	·	-
6499	Publication and printing costs—if reimbursed (specific approval required only for nonprofit organizations)	¥	e	¥	·	¥	¥.	U
	Specify purpose:	>)	>	•)		•
	Subtotal other operating costs requiring specific approval:	\$		\$	<i>ড</i> ন	s.	ક	G
	Remaining 6400—Other operating costs that do not require specific approval:	\$27,875		\$28,875	\$22,900	\$22,900	\$17,900	\$120,450
	Grand total:	\$27,875		\$28,875	\$22,900	\$22,900	\$17,900	\$120,450

In-state travel for employees does not require specific approval. Field trips consistent with grant program guidelines do not require specific approval. For more information about field trips as well as a list of unallowable costs and costs that do not require specific approval, see the Budgeting Costs Guidance Handbook, in the Allowable Cost and Budgeting Guidance section of the Division of Grants Administration Administering a Grant page.

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2015–2020 Texas Title I Priority Schools, Cycle 4

				***************************************		٠			(21.52)
	Schedule #11	ule #11—Capital Outlay (6600/15XX)	Outlay (6	600/15XX)					
County-District Number or Vendor ID: 073905						Amendme	Amendment number (for amendments only):	(for amendn	nents only):
15XX is only for use by ch		arter schools sp	sponsored	by a nonprofit	ofit organ	organization.	marriteraturos de la comparta de la	***************************************	
# Description/Purpose	Quantity	Unit Cost	Year 1	Year 1 Pre- Award	Year 2	Year 3	Year 4	Year 5	Total Budgeted Across all Years
6669/15XX—Library Books and Media (capitalized and controll	controlled by library	ibrary)							
	A/N	N/A	8	G	சு	S	မ	சு	4
66XX/15XX—Technology hardware, capitalized	The state of the s								
2 Chromebooks	280	\$269	53,800		\$5,380	\$5,380	\$5,380	\$5,380	\$75,320
3 Tower for Chromebooks	-	\$850	\$5,950		\$850	\$850	\$850	\$850	\$9,350
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9		\$	ઝ	G	မှာ	ь	ь	s	ረ ታ
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8		မ	சு	ക	s	છ	မာ	65	G
66XX/15XX—Technology software, capitalized			WASHINGTON TO THE PARTY OF THE						
9 Management Software for Chrombooks	280	\$30	\$6,000		\$600	\$600	\$600	\$600	\$8,400
10		ક	ક	မှ	છ	છ	\$	\$	ક
		ક	ક	છ	ક્ક	ક	ક	\$	\$
12		ഗ	ક્ર	()	சு	છ	\$	\$	(\$
13		\$	မ	ঞ	க	ь	ક	s	us
66XX/15XX—Equipment, furniture, or vehicles									
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15		ક	ક	ક	ક્ક	₩	ь	\$	ક્ક
16		69	છ	æ	ક	ક	ક	ક	49
17		சு	க	\$	க	ቌ	ક	\$	ዏ
18		\$	ક	ঞ	ક	s	s	\$	ક
19		ક્ર	ક	ச	क	ဟ	69	ь	မာ
20			சு	क	s	₩	υs	G	€
66XX/15XX—Capital expenditures for improvements to land, buildings,	land, buildings	s, or equip	or equipment that	t materially	increase	their value	or useful	life	
21			8	æ	ક	ક્ર	æ	\$	
	Gra	Grand total:	\$65,750	υ	\$6,830	\$6,830	\$6,830	\$6,870	\$93,070
					:				

For a list of unallowable costs, as well as guidance related to capital outlay, see the guidance posted in the Allowable Cost and Budgeting Guidance section of the Division of Grants Administration Administering a Grant page.

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2015-2020 Texas Title | Priority Schools, Cycle 4

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County-district number or vendor ID: 073905

Amendment # (for amendments only):

Part 1: Student Demographics- Data. Enter the data requested for the population to be served by this grant program. If data is not available, enter DNA. Use required data source where indicated. Where not indicated, please cite data source used. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Category	Number	Percent	Data Source
Total Enrollment	203		2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
African American	31	15.3%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Hispanic	62	30.5%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
White	105	51.7%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Asian	0	0%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Economically disadvantaged	103	50.7%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Limited English proficient (LEP)	1	0.5%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Special Education	23	11.3%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Disciplinary referrals	44		xx
Disciplinary placements in In-School Suspension	0		2014-2015 PEIMS report #425; code #C164
Disciplinary placements in Out-of-School Suspension	42		2014-2015 PEIMS report #425; code #C164
Disciplinary placements in DAEP	12		2014-2015 PEIMS report #425; code #C164
Disciplinary referrals for Truancy	0		2014-2015 PEIMS report #425; code #C164
Attendance rate		94.4%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Annual dropout rate (Gr 9-12)		2%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Annual graduation rate (Gr 9-12)		98%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
STAAR / EOC met 2015 standard, mathematics (standard accountability indicator)	NA	NA%	TEA 2015 Accountability Summary Report.
STAAR / EOC met 2015 standard, reading / ELA (standard accountability indicator)	168	83%	TEA 2015 Accountability Summary Report.
ACT and/or SAT- Class of 2014, percent students Tested	(T) (S)(0) (A)((S)(0)	61.1%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
ACT and/or SAT- Class of 2014, percent At/Above Criteria		12.1%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Average ACT score (number value, not a percentage)	19.8		2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Average SAT score (number value, not a percentage)	1336		2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Graduates from Class of 2013 enrolled in a Texas Institution of Higher Education (IHE)		64.4%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance

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Standard Application System (SAS)

Schedule #12—Demographics and Participants to Be Served with Grant Funds (cont.)

County-district number or vendor ID: 073905

Amendment # (for amendments only):

Part 2: Student Demographics- Comments

Please use this section to add a description of any data about students that was not specifically requested, but is important to understanding the population to be served by this grant program.

Additionally, use this space to describe trends in data, related to students seen over time in areas that are important to understanding your program plan. Applicants must include supporting evidence to explain trends. For example, projected enrollment growth would need to be supported with a report of percent gains in enrollment over the past several years. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Description of Data About Students: According to the TEA 2015 Accountability Summary Report RLHS attained the rating of "Met Standard" in 3 of the 4 indexes; however, Index 2 (Student Progress) was not met. Data suggests that there is a distinct correlation between poor performance and meeting/exceeding progress and the two sub-populations of economically disadvantaged and at risk students. As the chart below represents, large numbers of the students testing are Economically Disadvantaged or At-Risk and many times both.

Percent of H	ILHS students taking EOC who a	re Economically
	Disadvantaged and At -Risk	
EOC 2015	Econ Disadvantaged	At risk
Algebra 1 65% 65%		65%
Biology 56% 45%		45%
English 1	60%	47%
English 11	55%	39%
US History	55%	39%

Trends in Data: Trends over the last several years show improvement in the state assessements for economically disadvantage and at-risk students in some subject areas; however, there are low passing rates as well as a failure to show progress in Index 2. Other trends site are: 1) The percent of economically disadvantaged students has grown from 33% in 2003 to 50.7% in 2015. 2) The increase in students from low-income homes started to increase in 2008 when there was a 10% increase in one year. 3) The number of students living fifteen to twenty miles from the central complex of the school is rising each year (district transportation records) causing low socioeconomic students who reside in rural areas to spent from one and a half hours each day riding a school bus. The school district is composed of 330 square miles. 4) EOC (English1/Reading and English 2.Reading) scores have been substantially lower than the state average at 57% passing in 2014. 5) African American, Hispanic students, Economically Disadvantaged students, and English Language Learners have lower writing scores than White students (more than 15 percentage points in 2014). According to teachers, this points to the fact that these students have few "life experiences" to write about. Students score low on vocabulary skills and 50% of Hispanic and African American students score in the bottom quartile of reading comprehension assessments. The trend has been that these students particularly have problems with short answer questions (data analysis, 2015). 6) Data over the last 5 years points to the fact that there is a distinct correlation between poor performance on state assessments and two sub-populations - economically disadvantaged and at-risk students. 65% of the 9th grade students taking the Algebra 1 exam in 2014 were both economically disadvantaged and at-risk. Less than half of the students passed the Algebra 1 exam and this trend has been prevalent. This same trend can be traced in the other End-of-Course Exams. 7) According to career surveys administered to students as they enter high school and then again in the 11th grade, students' interest lie in vocational areas such as farming, agriculture, and cattle production. A majority of the students see school as something "they have to pass" rather than an opportunity for lifelong learning. 8) Over the last three years there has been a decline in the enrollment of the district. Approximately 30 students at the high school level have transferred to a neighboring school that is perceived to have "better facilities" since the newest building in the RLISD is 43 years old. 9) Sharing personnel between the middle and high school campus has long caused scheduling conflicts for students and limited student class offerings and has decreased the flexibility of the campus to schedule tutorials and other interventions for students.

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Schedule #12—Demographics and Participants to Be Served with Grant Funds (cont.)

County-district number or vendor ID: 073905

Amendment # (for amendments only):

Part 3: Staff Demographics- Data

Enter the data requested for the population to be served by this grant program. If data is not available, enter DNA. Use required data source where indicated. Where not indicated, please cite data source used.

Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Category	Number	Percent	Data Source
Total Staff	26		2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Teachers	20.6	80.9%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Professional Support staff	3.9	15.2%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Campus Administration (School Leadership)	1	.3.9%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Educational Aides	0	0%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
African American Teachers	.4	1.9%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Hispanic Teachers	1.7	8.2%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
White Teachers	18.5	89.9%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Asian Teachers	О	0	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Beginning Teachers	0	24.9%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Teachers with 1-5 Years Experience	5.1	24.9%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Teachers with 6-10 Years Experience	2	9.9%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Teachers with 11-20 Years Experience	6.2	30%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Teachers with over 20 Years Experience	7.2	35.2%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Average salary- Beginning Teachers	\$27,540		2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Average salary- Teachers with 1-5 Years	\$31,540		2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Average salary- Teachers with 6-10 Years	\$41,592		2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Average salary- Teachers with 11-20 Years	\$43,948		2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Average salary- Teachers with 11-20 Years	\$48,756		2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Staff with less than a bachelor's degree	0	0	Staff Personnel Records
Staff with Bachelor's degree as highest level attained	20	80%	Staff Personnel Records
Staff with Master's degree as highest level attained	4	16%	Staff Personnel Records
Staff with Doctoral degree as highest level attained	1	4%	Staff Personnel Records

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Schedule #12—Demographics and Participants to Be Served with Grant Funds (cont.)

County-district number or vendor ID: 073905

Amendment # (for amendments only):

Part 4: Staff Demographics-Comments

Please use this section to add a description of any data about campus staff that was not specifically requested, but is important to understanding the population to be served by this grant program. Additionally, use this space to describe trends in data related to campus staff seen over time in areas that are important to understanding your program plan. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Description of Data About Staff: In 2013-14 the total staff of RLHS was 25.5. Some teachers and staff were shared with RLMS and some staff were even shared with the elementary campuses. Elective teachers such as band, art, Agriculture and Spanish are shared among campuses. In 2015-16 RLHS staff will consist of 25 teaching staff and 3 leadership staff. Of the 22 teachers, 35% of the teachers have 10 years or less of classroom experience and the average tenure of teachers at RLHS is 13 years. These tachers tend to be career teachers and are stable in the school system-live within the district boundaries and have strong ties to the community. Teachers that are recruited into the district drive from other communities and have little or no teaching experience. Time and experience has shown that these teacher tend to leave the district after gaining experience and move to districts that have a higher pay schedule. Due to the more tenured staff at this campus, there is yearly attrition for teachers who reach the retirement age.

RLHS has many of the problems that rural high schools share such as a shared teaching staff, scheduling issues due to smaller staffs, and retaining teachers. This make it difficult to offer as many courses for students with smaller class sizes and presents a problem for scheduling interventions and tutoring for students. For this reason RLHS's CIT has decided that the Texas Virtual School Network (TxVSN) will make it possible for students to be able to enroll in courses through a virtual platform that will allow them to take courses that they cannot take through traditional means at RLHS. Some of these courses are foreign language, dual credit college courses, and higher level math and science courses. Within the TIPPS Project, the incentive pay program for teachers who increase student achievement may help in retaining teachers on the campus and district.

Trends: 1) The campus has found that it is difficult to recruit minority teachers and almost 90% of the teaching staff is White (personnel records), 2) The majority of the teachers on the staff are "local" teachers with strong ties to the community and teacher turnover is very small. There are no beginning teachers and the 35% of the teaching staff has over 20 years experience; 35% have 10 years or less classroom experience. 3) While teachers are open to staff development and training, trends in teacher surveys show that they have been reluctant to change the "structure" of their teaching. They are more interested in one-day trainings that provide them with "tips" or "strategies" rather than wholesale restructuring of the campus. However, according to more recent surveys and the training they have already received through the "school improvement process", teachers are becoming more open to a restructuring and transforming of the instructional practices. 4) Elective teachers are shared between the middle school and the high school (at least 6 teaching staff members have been shared in the last three years), 5) The trend has been to have a very rigid schedule for teachers and students because of the sharing between campuses and the needs of some students to offer flexible interventions has been difficult to offer. 6)The trend in the district has been to pay lower salaries than surrounding districts. For example the starting salary for a teacher in two districts within 30 miles of RLISD is \$36,352. Teachers in RLISD do not make this salary until they have taught for over 6 years. This trend makes it difficult to recruit teachers to the district that excel in their fields. 7) Teachers that earn higher degrees (4 out of 5) earn those degrees in the field of administration, not in a content area such as math, English, history or science,

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County	-district	numbe	r or vend	dor ID: 0	73905				Amen	dment#	(for ame	endment	s only):	
					Frant Fu				f studen	ts in eac	h grade	to be se	rved un	der the
PK (3-4)	К	1	2	3	4	5	6	7	8	9	10	11	12	Tota
116										45	55	45	52	192
grant p					Grant Fu space pro									der the
PK (3-4)	К	1	2	3	4	5	6	7	8	9	10	11	12	Tota
6										5.5	5.5	5.5	5.5	22

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Schedule #13—Needs Assessment

County-district number or vendor ID: 073905

Amendment # (for amendments only):

Continuous improvement is a systematic approach in school reform, including processes for data analysis, problem identification, root cause analysis, goal setting, intervention design, implementation, monitoring, and evidenced-based progress reporting.

Part 1: Process Description. Describe the process and activities in which you engaged to conduct a data analysis and needs assessment; and select the model, goals, and interventions to be implemented under this grant. In the description, include the team members involved in the planning process, frequency and timeline of planning meetings, and key activities/strategies used to facilitate decision making.

Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

RLISD continuously solicits feedback from its stakeholders as to the needs of the district in an organized and comprehensive manner. In order to ensure buy-in from all stakeholders a CIT is composed of the Superintendent, representatives from the district-level, campus, community members, business leaders and parents. This needs assessment process systematically reviews current practices, processes, and systems within RLISD as well as examine and analyze the state of current student achievement, and set goals for student achievement. Since RLHS has previously had an accountability rating of "Unacceptable" by TEA for two consecutive years, multiple sources of data have been examined to identify the priority needs of the campus. The CIT is organized into committees with each focused on gathering and analyzing data. The committee determined which data should be collected to provide the most information regarding the strengths and needs of the district. The needs assessment became the tool that guided meaningful district and campus planning.

Process to identify and prioritize the needs of the campuses: A School Profile was created by collecting baseline or comparison data across multiple years to identify patterns, trends, strengths, and the needs of each campus. A full scan of the campus' environment provided information to be collected and analyzed for the needs assessment via the following activities:

- Individual and group interviews with the superintendent, principal, assistant principal, counselor, teachers, parents and students (when age appropriate)
- · Pre-assessment survey feedback from stakeholders that included teachers, parents, and students
- Direct classroom observation using the Rigor/Relevance Rubric
- Review of school data (PEIMS, AEIS/TAPR, CIPs, lesson plans, etc.)
- EOC test scores as well as benchmark assessments (aggregate for subgroups, dropout rates, student mobility, attendance rates, and graduation rates)
- Curriculum and instruction issues were examined, including alignment with TEKS and STAAR
- Professional development needs were assessed including teacher qualifications, the nature of professional development, planning time for teachers, financial incentives.
- The mentoring program was analyzed through questionnaires and conversations with first through third year teachers
- Family and community involvement was explored (communication with parents about student achievement, their involvement in decisions, supports provided to families, and/or business partnerships)

The CIT performed a "GAP" Analysis to check the actual performance of students against the TEA Phase-In standards. Another committee determined the current state of skills, knowledge, and abilities of teachers and staff members as well as organizational goals, climate and internal and external constraints. By using multiple data sources to compare data, priority needs emerged. These priority needs will help the CIT make informed decisions that will ensure that all students meet challenging academic standards and meet district and campus goals.

- The "Gap" Analysis produced a large list of needs for staff training and development, organizational
 development, and student interventions. Next, the committee determined if the needs were real, if they were
 worth addressing, and their importance and urgency was detailed
- Causes for student performance problems were identified based on reoccurring trends
- · Growth opportunities for staff were identified based on interviews with staff, surveys, and data collection
- The recommendations from the CIT committees were communicated to the entire CIT and the task of prioritizing the needs was done by the entire CIT over several months and numerous meetings.
- A timeline that included the description of the general prioritized steps and activities to be implemented were
 developed and disseminated to the campuses.

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Texas Education Agency	Standard Application System (SAS
Schedule #13—Need	ds Assessment (cont.)
County-district number or vendor ID: 073905	Amendment # (for amendments only):
Part 2: Model Selection and Best-Fit. Indicate the intervel implementation. Response is limited to space provided, from	ntion model selected by the district/campus for
☐ Transformation	a dide only. Ose Anal fort, the smaker than 10 point.
with Rural LEA Flexibility modification	
☐ Texas State-Design Model	
Early Learning Intervention Model	
☐ Turnaround	
with Rural LEA Flexibility modification	
☐ Whole-School Reform	
Restart	
☐ Closure	
Part 3: Please describe/demonstrate why the selected in	
school. Response is limited to space provided, front side or	•
fact that at least 30% of the children entering 9 th grade are a and writing. Gaps between low-socioeconomic students an lacking key skills that are barriers to success, especially in I shown that these gaps are generational and have been gap result of disparities in these students' early-learning experie these discussions, it was the decision of the CIT that effecti students' developmental trajectories and prevent the onset directly. In order to significantly improve student outcomes, students by providing intentional, targeted and individualized clearly articulated, coherent and intentional curriculum and development plan designed to train all teachers in evidence these practices in their classroom; 3) contracting with high-cimplementing organizational changes that translate into wor planning-time across grades and subject areas; 6) a rigorou and reward principals, teachers and other staff through final promotion and career growth. RLHS is asking that the mod in place in March 2014. The current principal (employed in School and the campus saw substantial growth during his teachers.)	t for Rosebud-Lott High School and the unique needs of our arent interviews, and student progress monitoring point to the already exhibiting gaps in achievement, especially reading at their peers are also large. Students are entering 9 th grade English Language Arts classes. Further investigation has as since elementary and into middle school. They may be the ences, both at home and in child-care settings. Based upon we intervention strategies can both alter the course of of secondary complications and will benefit more students this transformation project will best meet the needs of the dinterventions. This will be done by implementing 1) a reducation program for targeted students; 2) a professional education program for targeted students; 3 and education strategies and support them in applying quality organizations that will assist our campus in education such that will assist our campus in education system for teachers; 7 identify incial incentives as well as increased opportunities for el be modified by keeping the current principal who was put March 2014) was the principal at Rosebud-Lott Middle
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Schedule #13—Needs Assessment (cont.)

County-district number or vendor ID: 073905

Amendment # (for amendments only):

Part 4: Model Selection-Stakeholder Input. Please describe how student families and community members were engaged in the needs assessment and planning process:

- Describe specific actions the campus/district took to solicit input from these stakeholders in selecting the model.
- Describe how this input was taken into consideration when selecting the model.
- Describe plans to meaningfully engage families and the community in the implementation of the selected model on an ongoing basis.

Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Describe specific actions the campus/district took to solicit input from these stakeholders in selecting the model. The CIT has fully embraced and firmly believes that sustained change in student academic performance can only occur when a cohesive unified system of teaching and learning is understood by all stakeholders (Allen, 2012). At the school level, the Campus Leadership Teams developed ideas and suggestions and became a driving force for deciding upon the school improvement model. These leadership teams were also vital in sharing information with parents, students and some community stakeholders. However, the Superintendent and the CIT wanted as many groups involved in the decision as possible. During the summer of 2014, the CIT began targeting additional potential stakeholders by locating organizations that included potential stakeholders such as churches, local businesses, local colleges, neighborhood associations, civic clubs, and organizations such as fish and hunting clubs. A contact database was assembled that contained up-to-date contact information on existing, new and potential stakeholders. Next, these individuals and in some cases groups (Lions Club) were sent a survey asking how they would want to be involved.

Describe how this input was taken into consideration when selecting the model. By September 2014, invitations and educational materials were sent to potential stakeholders to recruit them into the planning process. RLISD began hosting stakeholder meetings in October 2014, to discuss school improvement issues and a large representation of community members, teachers in the targeted schools, and parents attended these meetings. From the stakeholder meetings the CIT created an extensive list of all the input received from stakeholders at each meeting and was able to categorize the suggestions according to campus and district priorities. A checkmark was placed after each item that came from more than one source and the CIT was able to identify items that had three or more checkmarks, indicating it came from at least four sources. These lists were identified as stakeholder group local priorities. The CIT used these lists to refine and narrow the issues and concerns of the stakeholders. Finally, these defined and narrowed lists were used to determine which school reform model was best for the targeted campus.

Describe plans to meaningfully engage families and the community in the implementation of the selected model on an ongoing basis. Since the long-term success of RLHS is deemed important, the CIT has asked "To whom do the schools belong and who has a long-term vested interest in the success of the school?" The CIT quickly found that the on-going collaboration is between the campus and the families who send their children to RLHS, the taxpayers who support the school, and the businesses who hire the graduates. The CIT has plans to do the following to sustain stakeholders through the implementation process by: 1) providing stakeholders the data and other information they need to be productive partners around student achievement decisions; 2) stakeholders activities will be directly aligned with student achievement goals; 3) information sharing will be transparent and achievement data will be clear, accurate and meaningful; 4) allow stakeholders to have meaningful outlets to provide input such as group activities, brainstorming sessions, and listening stations. At least one-third of stakeholder meetings will be devoted to listening to stakeholder concerns, questions and opinions; 5) the outcome of every meeting will be documented and sent to all stakeholders for review.

Schedule #14—Management Plan

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County-district number or vendor ID: 073905

Amendment # (for amendments only):

Part 1: Staff Role and Qualifications. List campus and district personnel projected to be involved in the implementation and delivery of the program. Include all positions funded in whole or part by grant resources, along with those personnel involved in the implementation, but not funded through the grant. Provide a brief description of the position role/function in the grant; and desired qualifications, type and years of experience, and requested certifications. Ensure that the list and descriptions demonstrate the district will provide effective oversight and support for implementation of the selected model. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

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#	Title	Role/Function in Grant	Desired Qualifications, Experience, Certifications
1.	District Coordinator of School Improvement (DCSI) (required)	Support/liaison campus in the school improvement process; oversee the school improvement process; ensuring responsiveness of LEA offices to improvement efforts; providing a direct line of communication to the superintendent, other critical LEA-level leaders; assist in eliminating any LEA-level barriers that may hinder improvement	Views role as an integral part of his/her responsibilities; feels responsible for the success of RLHS in improvement; has a direct line of contact with the superintendent and other critical district personnel; has authority to influence central office departmental procedures; has leadership and management experience; holds valid teacher and principal certification (superintendent preferred) and Master of Education Degree
2.	Project Manager	Manage the day-to-day activities of the grant project; be responsible for implementing the activities of the grant; develop a timeline of all grant activities; develop strategies to keep all staff focused on goals of the project	Holds valid teacher certification (Master of Education preferred); at least five years experience in an education; supervisory experience of medium to large teams; experience in fiscal/budget management, data reporting, and evaluation
3.	Literacy Coaches/ Interventionists (3)	Provide ongoing, job-embedded training and support for the other teachers in the school to build their capacity and effectiveness as reading & math teachers	Familiar with reading & math research, state standards, & assessments; know what is to be taught at each grade level; understand pedagogy; familiar with best practices
4.	Master Teachers (2)	Analyze student data and create an academic plan for the campus; lead cluster groups of teachers and demonstrate lessons, coaching and team teaching to career teachers; partner with the principal in evaluating teachers and conduct follow-up conferences with teachers. Increase rigor and relevance within the core content areas.	Holds Bachelor's Degree in relevant academic discipline; at least five years of successful teaching as measured by performance evaluations; demonstrated expertise in content, curriculum development, data analysis, mentoring and professional development
5.	Mentor Teachers	Lead cluster meetings and provide classroom- based follow-up and extensive feedback on the instructional practices of career teachers as well as evaluate teachers	Bachelor's degree &Texas Teaching credentials; at least three years of teaching experience; classroom demonstration showing instructional excellence; student data that illustrates the teacher's ability to increase student achievement
6.	Family Liaison	Empower parents to become active participants in the education of their children; target parents who need help in determining how best to help their children; are infrequent participants in school activities; need clarification of their role in the educational process; need assistance in making connections and accessing services. The Parent Liaison will facilitate community agency referrals; encourage parent involvement in the school; foster trust between parents and the educational community; foster higher academic achievement through collaboration with school personnel	Strong communication, public relations and interpersonal skills; familiar with the community agencies; adaptable to the needs of the families; work flexible hours; 3 years experience working in an education, social service, or family support setting

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Schedule #14—Management Plan (cont.)

County-district number or vendor ID: 073905

Amendment # (for amendments only):

Part 2: External Provider Role and Qualifications. List all external provider contractors/consultants, selected by the district/campus, that are projected to be involved in the implementation and delivery of the program. Provide a brief description of the provider's unique function in the grant; and desired qualifications, experience, and requested certifications. Do not include contractors/consultants provided by the TTIPS SEA office (PSP, TCDSS or TEA staff). Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

#	Title	Role/Function in Grant	Desired Qualifications, Experience, Certifications
1.	Education Service Center Region 12	Provides support to district and campus level administrators by developing leadership skills to prepare them for setting instructional priorities and transforming instruction to increase achievement for all students	Consultants must be recognized leaders in the field of school improvement; at least 5 years experience in working with campus in need of improvement; Masters or Doctorate degrees in related fields of education
2.	AVID	Focus on the necessary areas to ensure that all students are ready for academic success: Instruction, Culture, Leadership, and Systems that are embedded into the daily instruction across grade levels	Consultants must be recognized leaders in the field of school improvement; at least 5 years experience in working with campus in need of improvement; Masters or Doctorate degrees in related fields of education
3.	lead4ward ≁	Instructional resource to provide teachers with detailed descriptions of specific, high-yield instructional strategies modeled and described and included for the PLC menus; support teachers in using an intentional planning processes to deliver rigorous, engaging instruction	Consultants must be recognized leaders in the field of school improvement; at least 5 years experience in working with campus in need of improvement; Masters or Doctorate degrees in related fields of education
4.	The Meadows Foundation - The University of Texas at Austin.	Building capacity for Rtl; hence the use of an instructional decision-making model for RTl in the areas of reading, mathematics, and behavior.	Consultants must be recognized leaders in the field of school improvement; at least 5 years experience in working with campus in need of improvement; Masters or Doctorate degrees in related fields of education
5.	Texas Instruments	Create a strategic coaching plan targeted to our unique challenges: Model lessons, support for implementing effective teaching practices; differentiation strategies that will help educators meet the needs of all students.	Consultants must be recognized leaders in the field of school improvement; at least 5 years experience in working with campus in need of improvement; Masters or Doctorate degrees in related fields of education
6.	Edivate Learning	Informs initial planning, implementation, monitoring, and evaluating a customized school improvement plan against recommendations and criteria developed from the initial audit. Data collection assistance.	Consultants must be recognized leaders in the field of school improvement; at least 5 years experience in working with campus in need of improvement; Masters or Doctorate degrees in related fields of education
7.	Texas Virtual School Network	Provides students with an avenue for interactive, collaborative, instructor-led online courses taught by state certified and appropriately credentialed teachers. The Texas Education Agency (TEA) offers state-supported online learning opportunities to students across the state using a network approach that works in partnership with districts.	Successfully complete a professional development course or program approved by TxVSN; or have a graduate degree in online or distance learning; have two or more years of documented experience teaching online courses for students in Grades 3-12; and successfully complete continuing professional development specific to online learning every three years.
8.	Parenting Partners	Provides the parent liaison with a framework for working with parents; training will involve parent liaison and a group of 4 parents.	Trainers will are nationally recognized parenting and parent intervention specialists with at least 5 years of experience in the field. Masters or Doctorate degree in related fields of education.

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Schedule #14—Management Plan (cont.)

County-district number or vendor ID: 073905

Amendment # (for amendments only):

Part 3: Commitment and Succession. Describe how the campus and district will ensure that all project participants remain committed to the project's success. Describe your succession management strategies and how this will enable the campus and district to deliver continuous high-quality programming when there are changes in key project personnel. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

How the campus and district will ensure that all project participants remain committed to the project's success. Rosebud-Lott ISD and RLHS have considered each member of the TIPPS Project's commitment, capacity and readiness to make the changes necessary to substantially raise the achievement of students our low-performing schools. The targeted campus views the proposed program as a critically needed project and over the last year, the district and the campus has increased its capacity to achieve lasting positive reforms through the implementation of strong evidence-based interventions. The campus has made many changes. These changes include personnel changes and instructional personnel additions at the campus level; Leadership and Decision Making Training so that district and campus leaders thoroughly understand what is needed for sustained improvement. RLISD and the campus are ready to implement the TIPPS grant project. As a result of increased capacity, the district can use these grant funds to provide resources, services, and support to the targeted students and to fully and effectively implement this project for years 2016—2020 and beyond.

RLISD and the campus staff have pledged their commitment to this project's success in several ways. First, the CIT established that at least 85% of the classroom teachers at the targeted campus would commit to the TIPPS Project that has the potential to enable schools to meet annual goals and program-term measurable objectives. Once polled, 100% of the teaching staff and administrators at the targeted campus agreed to commit to the TIPPS Project. Another very tangible sign of the high level of commitment to and understanding of this project's goals is the level of local funding support committed by the superintendent and the Board of Trustees. The Superintendent has committed the use of facilities, equipment, supplies, classrooms, transportation, utilities, telecommunications and administrative services for teachers, students, and parents at no-cost to the project. For the last years a huge commitment to the district and campus goals of the as evidence by RLISD's current school improvement initiatives such as the AVID Program, the Lead4Ward that has taught staff to validate assessments, and the addition of instructional coaches and content interventionists at the campus level. Local funds as well as Title 1 funds have been dedicated to the project.

Succession management strategies and how this will enable the campus and district to deliver continuous highquality programming when there are changes in key project personnel

It is inevitable that key personnel over the next five years will change. Although the turnover rate among teachers and staff is approximately 1 teacher (out of 22 staff members) each year, that one teacher who leaves can be the entire English 1 department because only one teacher teaches all of English 1. However, RLISD has already begun to answer the questions of "who are the future leaders in our organization" and "what is being done to retain them in the school and develop their leadership capabilities?" The Board of Trustees sees succession planning as proactive and long-term. The district must ensure that practices support the recruitment, development and retention of appropriate leadership personnel. The following strategies have been put in place that will enable the campus and district to deliver continuous high-quality programming when there is a change in key personnel:

- · provide feedback on individual performance;
- · provide information on future opportunities in the school and the district;
- · support individuals who are examining career goals;
- be a resource and source of ideas for development options:
- · act as a sounding board; and
- · set realistic expectations.

By providing increased opportunities for promotion and career growth, retain rates for staff will increase. The TIPPS Project will provide these opportunities for staff through this project. Master and mentor teachers will provide on-going, job-embedded professional development to teachers through weekly cluster meetings focused on specific student needs and research-based instructional strategies. Master and mentor teachers follow up with instructional support in the teacher's classroom on a routine basis. Mentors will be provided to all first-year teachers to guide and support them as they begin their teaching careers. The purpose of the New Teacher Support System (NTSS) Mentor Program will be to provide mentors and mentees support in order to facilitate professional growth.

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Schedule #14—Management Plan (cont.)

County-district number or vendor ID: 073905

Amendment # (for amendments only):

Part 4: Sustainability. What elements of your proposed project are designed to significantly increase capacity or create a lasting change to campus culture and practices that shall be sustained after the grant period ends? How will the LEA provide continued funding and support to sustain the reform after the grant period ends?

Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

RLHS is located in a community where families live in concentrated poverty, there are low expectations for students from their families, and even the slightest teacher turnover rate can be detrimental to students. For this chronically low-performing campus, the task of change initially seemed overwhelming. However, the barriers to success will be overcome through encouragement and support at the district level and a mobilization of resources to assist the troubled campus. The following elements in this proposal are carefully designed to significantly increase capacity for lasting change:

- 1. Develop and increase teacher and principal effectiveness by implementing a <u>rigorous evaluation system</u> for teachers and principals that takes into account data on student growth.
- 2. Financial incentives for staff members will reward staff that facilitates student academic growth.
- 3. Provide staff ongoing, high-quality, job-embedded professional development by working with experts in the field of assessing school processes (including programs, curriculum, instruction and assessment strategies, interventions and classroom practices) to understand the process of documenting and measuring the learning processes that they are implementing. Job-embedded, intentional, sustained staff development will be available to staff that will increase teacher content knowledge and provide teachers with the understanding of authentic means for measuring school-wide improvement and growth of student achievement.
- 4. Provide <u>opportunities for career growth of teachers</u> through a Master and Mentor Teacher Program. These staff members will lead cluster groups of teachers, demonstrate lessons, coach and team-teach career teachers. Onsite coaching will also be available to teachers.
- 5. The campus leadership (principals, assistant principals, literacy coaches and grade level leaders) will work with recognized leaders in the field to <u>begin building a culture that will support teachers through planning, implementation, and professional dialogues</u> designed to maximize rigor, relevance, and learner engagement for all teachers and all students. This will include data collection will serve as a blueprint for school improvement and will be closely aligned to the campus goals and objectives; training and support for campus leaders; ongoing coaching and support; support for professional learning communities (PLCs).
- 6. Learning time will be increased for students by providing these students with technology that they can take home to continue assignments, accelerate their instruction, or use programs and apps such as Khan Academy for remediation. Teachers will also have additional time to plan, which will be built into the master schedule weekly.
- 7. The campus will use this project to <u>develop a parent liaison program</u> where services are offered directly to parents. This will empower parents and provide lasting change at the campus and district levels.

How will the LEA provide continued funding and support to sustain the reform after the grant period ends? As previously stated, the superintendent and the CIT have pledged their support and sustained leadership to the TIPPS Project. RLISD will employ every effort to sustain the TIPPS Project through a coordination of district, federal, state, community and school resources. RLISD's general practices have always been to implement and sustain promising educational programs that are effective for all learners to succeed academically and will continue to do so with the TIPPS. In addition, sustainability will begin with a strong evaluation to measure ongoing program and student achievement. Using this data, RLISD will work with RLHS to incorporate best practices as part of the district and campus Improvement Plans. RLISD understands that continuing the intensive professional development in this project will be the most challenging to sustain. However, the district has a Professional Development Coordinator that will develop a trainer-of-trainers model for the professional development provided in this project. A cadre of staff will be trained throughout the grant project so that they will be available to new teachers as they come to the district. Also, as evidenced by RLISD's commitment to implementing, sustaining, and expanding this project, RLISD has committed 10% in Title 1 and School Improvement funds to support this plan.

Schedule #15—Project Evaluation

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County-district number or vendor ID: 073905

Amendment # (for amendments only):

Part 1: Establishing Performance Measures. Describe the processes used to establish challenging yet attainable performance measures that will result in substantially improved student achievement and the campus' ability to exit lowest-performing status. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

The processes used to establish challenging yet attainable performance measures included the same processes as the district and campus needs assessments:

- 1) A series of conversations were held among staff, students, parents and other stakeholders in the community and asking them questions such as "If we believe all students can be successful learners, what do we expect them to learn?"
- 2) Identify, collect and analyze multiple forms and sources of data that included demographic data; student achievement data; school report cards; Positive Behavioral Intervention and Support data; survey data from students, parents, and staff; process data such as policies, procedures and practices. Once the data was collected conclusions form the data was drawn and a problem statement was developed.
- 3) Based on the assessment of student learning needs, we identified measurable, attainable, and targeted goals aimed at increasing student achievement. These goals for student learning were submitted to the Superintendent in early fall, 2014.
- 4) Strategies and actions to ensure goal successes were developed. Learning strategies that work best for students and adults were identified; goals were modified and a timeline was attached to each goal; interventions to accomplish the goal was developed; the people responsible for each goal was decided.

The problems uncovered with project delivery will be identified and corrected through the Root Cause Analysis method. As a part of goal identification, each project campus is able to identify the number and names of children they need to help reach proficiency. Root-cause analysis assists the campus in identifying all possible interactions that could be contributing to the area of concern.

Part 2: Data Collection. Describe the processes for collecting data at a detailed level to inform effectiveness of each intervention. Data at a detailed level would include examples such as: participation rates at the activity-level, dosage rates of an intervention per student, teacher practice observed rates at the targeted strategy-level, or academic outcome data at the activity-level per student. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Currently RLHS has a process in place for collecting data at a detailed level to inform effectiveness of each intervention. During the school improvement process the campus adopted the Collaborative Instructional Logs system and require teachers to document student participation levels and responses to interventions during the mathematics and reading classes. Teachers use these logs to record dosage rates for activities as well as how students approach problemsolving strategies for activities. These logs are used in small group activities, independent work, and whole-classroom instruction. This individual and detailed data is recorded on the students' Instructional Log. The Campus Team reviews progress in the Collaborative Conference, which is attended by the principal and and teachers. By examining the Collaborative Instructional Logs over a period of time, the team then arrives at a decision regarding the appropriate interventions that may be needed for each individual student. The targeted campus has a Data Wall where information (student historical information, diagnostic tests, student's current average; and unit assessments) is displayed. Each week the PLCs evaluate student data and students are divided into intervention groups to determine the dosage of the interventions. Students who are in need of Tier 2 and 3 interventions are scrutinized further by looking at the weekly grades; actual tests that students have taken to determine where the mistakes are being made; attendance data. All of this data is cross-referenced with discipline data as well as conversations with the counselor to rule out discipline problems as the reason for the low performances.

The principal, assistant principal, and district curriculum staff on the campus monitor this process. Collaborative Intervention walk-through tools are used to document observations of teachers using the logs during the instructional day.

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Schedule #15—Project Evaluation (cont.)

County-district number or vendor ID: 073905

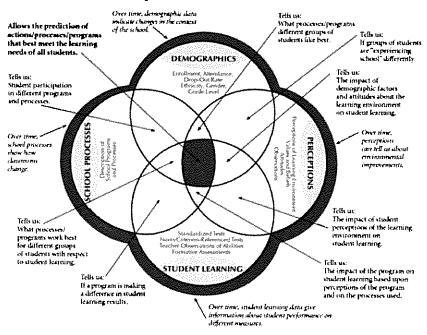
Amendment # (for amendments only):

Part 3: Assessing effectiveness of Interventions. Describe the processes and staff responsible for assessing the effectiveness of program activities and interventions on an ongoing basis. How are problems with project delivery to be identified and corrected throughout the project?

Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point

The targeted campus has develop plans for evaluating student activities and interventions before they begin their implementation. These plans specify the collection and analysis of data in all areas of student interaction throughout the school year (see Multiple Measures of Data Diagram). Administrators, teachers, and even students gather information on their own performance and this comprehensive and ongoing data collecting will form the basis of the assessment. The plans delineate how the results of the assessment are used to improve the effectiveness of the interventions and staff responsible for carrying out the plans. The campus has adopted Victoria Bernhardt's Data Analysis for Continuous School Improvement Model (© Education for the Future, Chico, CA (http://eff.csuchico.edu). A schedule for continuously monitoring the effectiveness of program activities and interventions has been put in place. The principal and teachers attend a Quarterly Review Meeting led by the Superintendent and Curriculum Specialist. At this meeting they collectively analyze student data of all types (benchmark data, universal screener data, Collaborative Instructional Logs, etc.) to make sure that students are on target and interventions are meeting student needs. Twice a year a full day is devoted to a more in-depth look at student data as well as activities and interventions. The Campus Leadership Team is expected to present student data that indicates activities and interventions are being successful and information on activities and interventions that were not successful. Monthly the Curriculum Specialists meets with the principal in a Principal Support Meeting that regularly looks at student data. At these monthly meetings problems with project delivery are identified (using the Continuous Improvement Walk Through data as well as student data) and plans to correct these problem areas are discussed. The Principal is asked to submit a plan to correct any problems or concerns within 10 days to the Curriculum Specialist.

Multiple Measures of Data



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County-district number or vendor ID: 073905

Amendment # (for amendments only):

Statutory Requirement 1: Describe your rigorous review process used to select highest-quality and best-fit external providers for your project. Include processes to:

- Identify a reasonably sized pool of prospective external providers
- Assess level of experience in delivering the work
- Determine a history of prior success; consistent strong results in similar projects
- · Conduct a risk-assessment related to contracting
- Execute final selection and procurement

Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

RLISD has developed a rigorous process to select external providers. For the TIPPS Project, a committee from the CIT will serve as the selection team and the Curriculum Specialist will serve as the point of contact. Committee recommendations will be presented to the entire CIT.

<u>Identify a reasonably sized pool of prospective external providers</u>: According to Board of Trustee policy CVB (Legal) a reasonable sized pool of applications must return the RFP. The CIT has established that at least two external providers must submit the RFP.

Assess level of experience in delivering the work: In order to compare each provider's level of experience, the CIT will develop a Provider Rating Worksheet with a list of prepared questions that to ask each provider regarding their level of experience. The scoring template will be a simple checklist, a rubric, or a standard set of questions to rate the responses. The aim is to establish a standard set of criteria to evaluate responses.

<u>Determine a history of prior success; consistent strong results in similar projects</u>: The RFP will ask that providers include a resume listing prior similar projects. Members of the CIT will contact each project contact on the list and have a conversation with that person regarding the success of the project. A Rating Checklist with questions to ask will be completed by each member of the CIT that contacts previous districts. Every member of the CIT will have access to this information.

Conduct a risk-assessment related to contracting: RLISD Board of Trustee Policy requires that a documented security assessment process be provided prior to the acceptance of an external consultant' contract approval. External providers must provide the district with evidence of 1) their employee/consultant employee criminal background history checks; disclosure of types of student data collected and for what purposes; language that states that RLISD maintains direct control over data and providers may not use student data for any reason other than the legitimate education purposes; compliance of all FERPA laws; detailed descriptions of the Infrastructure, Systems & Technology that is used by the external provider; detailed information on security incident detection and handling.

Execute final selection and procurement: After collecting the proposals submitted by potential providers and gathering information directly from the provider and from other schools/districts that have used this provider, the selection committee will come to a consensus about which provider to recommend to the CIT. After finalizing the provider, the committee will enter into negotiations with the provider to establish a contract and working relationship that is acceptable to all parties. Areas that will be discussed are clarifying the services and materials to be delivered; clarify the costs and payment arrangements; clarify the contract length; determine the outcomes and evaluation measures.

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County-district number or vendor ID: 073905

Amendment # (for amendments only):

Statutory Requirement 2: External Provider Oversight. Describe your rigorous and ongoing process to provide oversight to external providers to ensure their continued quality and success in meeting project deliverables. Include in the description:

- Proposed schedule to regularly review external provider performance
- · Campus/district personnel responsible for oversight and management of providers
- Process/instruments used to measure and monitor success of providers
- Corrective actions or additional supports utilized to improve provider performance
- Criteria/sequence of actions to be taken to remove/replace a low performing provider

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<u>Proposed schedule to regularly review external provider performance:</u> In order for the external providers to meet the project deliverables in their contract with the district, an agreed upon schedule by the Superintendent, the CIT, and the external provider will be followed. The external provider will provide <u>monthly updates</u> on its progress towards agreed upon benchmarks. Quarterly (October, January, April and July) the external provider will provide data demonstrating that the stated performance goals and benchmarks are being met; the effectiveness of the provider's services, including whether those services are being offered in the prescribed timeframe; quarterly reports on budget expenditures and any changes to future spending needs. A yearly review of the scope of the work that has been done will be done in July of each year.

<u>Campus/district personnel responsible for oversight and management of providers:</u> A committee from the CIT composed of the Curriculum Specialist, building principals, teachers, the business director, and community stakeholders will be responsible for the oversight and management of the providers. This committee will make monthly reports to the CIT as a whole.

<u>Process/instruments used to measure and monitor success of providers</u>: Each external provider will have an action plan in place that lists each of the measurable performance goals and benchmarks that were tailored to the needs of the campus. To monitor the success of the providers these goals and benchmarks from the action plan will be evaluated by the committee form the CIT.

Corrective actions or additional supports utilized to improve provider performance: I the provider is not on track with the stated project deliverables, corrective action will be done immediately. The provider will present an overview of the changes made to services, the reasons these changes were made, and their alignment to the goals and objectives of the district. The provider must provide a plan for getting back on track with the timeline and this will be reviewed in the next two weeks.

Criteria/sequence of actions to be taken to remove/replace a low performing provider: If it is the consensus of the committee that the external provider has not performed to the level that was expected and agreed upon in the contract, the following actions will be taken: 1) a written communication from the committee to the service provider and the CIT will be sent 45 days prior to the contract renewal (if at the end of the contract) informing the provider that their contract will not be renewed for the following year. 2) The provider will have 10 days to ask for a hearing with the committee to discuss the actions. The committee will meet with the provider in a posted hearing. 3) The committee will recommend to the CIT that the contract not be renewed. 4) The committee will vote on this recommendation and if it passes, a letter will be sent to the provider and the Board of Trustees stating that contract will not be renewed.

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	Schedule #16—Responses to Statutory Requirements (cont.)
	listrict number or vendor ID: 073905 Amendment # (for amendments only):
Pre-Impl to prepar	y Requirement 3: Pre-Implementation Year. List and describe primary activities planned for the Planning/ ementation period in the grant to occur from January 1, 2016-July 31, 2016. These activities shall be designed to the district and campus for stronger full Implementation than would be possible without Pre-Implementation. The is limited to space provided, front side only. Use Arial font, no smaller than 10 point.
1.	Reconfigure staffs by identifying the number of Master and Mentor teachers needed for TIPPS Program; amount of stipends to be paid; and if necessary identify the number of needed replacement teachers
2.	Establsih a staffing committee to review applications, conduct the slection process and make reocmmendations for filling each postion of Master and Mentor Teacher
3.	Advertise the Teacher Mentoring Program, Performance-Based Pay, Professional Development available through TIPPS program, Career Pathways, and program interventions (AVID; data gathering programs; TxVSN; Texas Instruments; leadership development)
4.	Advertise, interview, and select TIPPS Project Manager and the Family Liaison positions
5.	Advertise RFPs for external service providers for proposed interventions; interview and make recommendations to the CIT for external service providers; if approved by CIT recommend to the Board of Trustees for approval.
6.	Develop timelines for implementation of external service providers' services. Contact external service providers to establish a calendar.
7.	Order office and teaching supplies that will be needed for professional development and service provider training.
8.	The data collection component of will be carried out to help guide the campus in the development of effective instructional leaders: 1) instructional assessment; 2) on-site school visits; 3) instructional data report; 4) evaluate stakeholder perceptions.
9.	The leadership teams at the targeted campus will attend a one-day training designed for leaders to take deeper look at creating effective leanning enviornments; a two-day training will focus on planning, implementing, and supporting rigorous instructional for all classrooms; ongoing training will resume in fall 2016.
10.	Leadership teams (the principal, content- area teacher leader, and program leaders) will attend training on comprehensive data analysis protocol to determine a focus for improvement planning, professional development, and instructional intervention. In this class leadership teams will use a analysis process using cumulative state-level data at the knowledge and skills level to determine focus areas for the year; the leadership team will attend AVID Summer Institute for training for first-year implementation.
11.	The Family Liaison will begin recruiting parents for the Home Visiting Program.
12.	A teacher from each department will attend lead4ward Training
13.	Principals, Mentors and Master Teachers will attend teacher evaluation certification and become cerified for teacher evaluation.
14.	Two-day evaluation startup training (leadership team) for Career Teachers to understand the evaluation system.
15.	Establish a bonus award pool of funds for teacher performance awards and explain system to staff
16.	Enroll 20 students in the TxVSN courses for summer courses, 2016.
17.	The CIT will meet to develop plans for the first year of implementation – 2016-17.
18.	

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Amendment # (for amendments only):

Statutory Requirement 4: Coordinated and Integrated Efforts. Describe any ongoing, existing efforts that are similar or related to the planned project. How will you coordinate efforts to maximize effectiveness of grant funds? Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Currently RLISD has several <u>ongoing</u>, <u>existing initiatives</u> that are similar to the planned project. First, RLISD has a Support Structure for Mentor Program for teachers new to the teaching profession. A stipend is paid to Mentor Teachers from district funds. A structured support system designed from *The Mentor's Guide: Facilitating Effective Learning Relationships* (Zachary, 2012) is the basis of the program. Secondly, RLISD has identified critical areas of need in which the district has difficulty in recruiting and retaining certified teachers. Teachers that are recruited in these critical need areas are paid through local funds a signing bonus and a stipend if they meet the district criteria.

Rosebud-Lott ISD previously had a *TIPPS, Cycle 2* grant to improve curriculum, instruction and technology for disadvantaged students on the middle school campus. This project ended August 2014. The TIPPS Grant provided the district with the opportunity to work with Education Service Center 12 and SIRC in aligning course content, purchasing some technology that provided students with the opportunity to have 24/7 access to technology, and provided an incentive program for teachers.

Currently RLHS is working with the *Texas Technology Lending Program* (a completive grant) whose purpose is to implement a technology lending program that allows the campus to loan students the equipment necessary to access and use electronic instructional materials at home on a 24/7 basis.

RLISD will coordinate efforts to maximize the effectiveness of grant funds and sustain the program by continuing the existing initiatives and continue to pay for the stipends as approved by the RLISD Board of Trustees for the Mentor Program as well as pay incentives to teachers who are in critical need areas. Training that teachers attended with the TLI grant will not be duplicated – all of the training that is important in the TIPPS grant will be training that teachers and administrators have not received through prior programs.

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Schedule #16—Responses to Statutory Requirements (cont.)

County-district number or vendor ID: 073905

Amendment # (for amendments only):

Statutory Requirement 6: Rural LEA Flexibility

Rural LEA Applicants proposing a TRANSFORMATION or TURNAROUND model have the option to propose a modification to one element of the model. If proposing to modify one element of the model under the Rural LEA Flexibility option, please respond to the prompts in the table below.

Applicants not proposing a modification/ not eligible to propose a modification shall indicate below with "N/A".

Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Element	in the model	
selected	for modification	١:

Transformational Model

Description of the modification:

The modification that we are asking is to not replace the current principal. For the last six years Mr. Todd Williams was the principal at Rosebud-Lott Middle School. When he became principal at RLMS writing scores were low and the campus was Academically Unacceptable. However, in 2014 and 2015 the campus met all four Indexes and received distinctions in math, science and social studies. 100% of 8th grade students taking Algebra 1 passed the Algebra 1 EOC and 76% of 6-8th graders passed all STAAR tests. 83% of all students passed reading. Discipline referrals have dropped from over 50 referrals to 9 in 2014-15 school year.

Due to Mr. Todd William's exemplary leadership and academic improvement the Board of Trustees asked him to take the Rosebud High School Principalship in March 2014.

Due to the rural nature of the district, finding competent leadership at the high school level is sometimes not possible; therefore, since the campus has a competent leader the CIT asks that he remain in that position to lead the campus through the TIPPS Project.

How intent of the original element remains/will be met: All other original elements in the Transformational Model will remain. The remaining elements in the model will be intently implemented and their implementation will be rigorously evaluated. Elements to be implemented are: a rigorous, transparent, and equitable evaluation system for teachers and principals that take into consideration student growth (based on TEA;s assessment process) will be designed and implemented; school staff will be identified and rewarded who have increased student achievement and graduate rates and staff that have not improved after ample opportunities will be removed; ongoing, high-quality, job-embedded staff development will be aligned with the campus's comprehensive instructional program; increased opportunities for promotion and career growth for staff will be available; implement research-based instructional programs and use student data to continuously inform and differentiate instruction (formative, interim, and summative assessments); increase learning time for instruction in core academic subjects and time for teachers to collaborate, plan and engage in professional development; family and community engagement will be a focus of the campus and a staff member will be responsible for increasing this engagement; a high degree of flexibility will be provided to the campus to implement a comprehensive approach to substantially improve student achievement.

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Amendment # (for amendments only):

Statutory Requirement 7: Evaluation Systems for Teachers and Principals, accounting for student growth Applicants proposing a TRANSFORMATION, TEXAS STATE-DESIGN, or EARLY LEARNING model must use a rigorous, transparent, and equitable evaluation system that takes into account student growth as a significant factor. Please review the description of requirements of the evaluation systems under these models in Schedule #2 Provisions and Assurances.

These applicants shall respond to the prompts in the table below.

Applicants not proposing a Transformation, Texas State-Design or Early Learning model shall indicate below with "N/A". Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Describe the data sources for student growth accounted for in the teacher and principal evaluation system. Include how student growth is weighted in evaluation: The main data sources for student growth in the teacher and principal evaluation system is Student Learning Goal/Objective — a carefully planned, broad academic goal that teachers set at the beginning of the year for all students or subgroups of students and is informed by available data. It is measured by Indicators of Academic Growth and Development (IAGDs), which include specific targets for student learning and expected outcomes over an entire course or year of instruction. Each teacher, through mutual agreement with his/her evaluator, will select at least 1 but no more than 4 goals - objectives for student growth, the exact number is based on a consideration of a reasonable number of goals/objectives taking into account teaching responsibilities and teacher experience. At the end of the year or course, the teacher meets with his or her evaluator to discuss attainment of the IAGDs and determine the teacher's impact on student learning. For teachers of STAAR-tested subjects, the growth of their students will be reflected in their evaluation through a value-add score that measures students' academic progress over the course of the year. Student growth is weighted 20% of the evaluation (classroom observation 70%; Goals Setting and PD is 10%).

Describe how the evaluation system design includes multiple observation-based assessments and ongoing collections of professional practice: Teachers' classroom practices are evaluated multiple times each year by at least three different trained and certified members including the principal, a Master Teacher, and a Mentor Teacher. Evaluators are trained to conduct lesson length observations that allow for viewing of the beginning, middle and end of a lesson. During the instructional postconference held after each evaluation, the teacher is guided through cognitive coaching to self-reflect on the lesson with a focus on a specific area of reinforcement and a specific area of refinement from an Instructional Rubric. The scores from a teacher's four evaluations combine with a "responsibility score" to make up part of his/her opportunity to pull from a bonus pool of money in the performance-based pay element. Administrators are trained in the Performance Appraisal Management System (PAMS), an online data management system in which principals enter teacher evaluation scores and are able to generate specific reports that identify trends in teacher evaluation reports, so that they can plan support for teachers in specific instructional areas within the school. Administrators also use PAMS to monitor for score inflation. Teachers conduct a self-evaluation that is factored into the classroom observation score for that teaching session.

Describe how the evaluation system was developed with teacher and principal involvement:

In the fall 2014, a committee of teachers from the CIT was given the responsibility of recommending a teacher and administrator evaluation system to the CIT, which in turn would make recommendations to the District Site Based Team as well as the Board of Trustees. Outside evaluation specialists worked with the committee by providing the group with sample evaluation systems currently being used by other districts as well as the Texas Teacher Evaluation Support System (T-TESS). The committee narrowed the list to three evaluation systems and three meetings were held (before and after school) so that all teachers had an opportunity to review the systems. Detailed emails and PowerPoint Presentations were available to all staff members. The recommendation by the committee was to pilot the T-TESS system. The Board of Trustees gave approval.

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Amendment # (for amendments only):

Statutory Requirement 8: Educator Reward and Removal

Applicants proposing a **TRANSFORMATION**, **TEXAS STATE-DESIGN**, or **EARLY LEARNING** model must have protocols to identify and reward school leaders, teachers, and other staff who have increased student achievement; and identify/remove those who have not improved their professional practice. Please review the description of requirements for educator reward and removal under these models in Schedule #2 Provisions and Assurances.

These applicants shall respond to the prompts in the table below.

Applicants not proposing a Transformation, Texas State-Design or Early Learning model shall indicate below with "N/A". Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Describe the rewards available for educators who have increased student achievement in implementing the model: Instructional staff has the opportunity to earn monetary incentive pay, based on their job assignment and criteria listed in the TIPPS Incentive Pay Guidelines. Core content teachers may earn (a) \$1,500 for a combination of student achievement and overall Proficient rating on data-walk observations protocols; (b) \$1,200 if the Campus reaches "Met Standard" on the TARP Accountability System.

Teachers will also be able to earn additional incentive pay based on the percent of the students they teach meeting standard. For example: 86-100% of students reaching met standard will be worth an additional \$750; 70-85% of students reaching standard may earn \$675; 60-69% of students reaching met standard may earn \$600. (Teachers (grades PreK-2) will have incentive bonus pay based on TPRI data.

The CIT will develop a complete incentive pay structure to be approved by the Board of Trustees.

Describe protocols/interventions to support teachers who are struggling to improve professional practice:

RLISD has protocols and interventions available to principals and instructional leaders to support teachers who are struggling to improve professional practices. RLISD procedures require that principals routinely observe and evaluate teachers to identify their areas of strengths and weakness. When weaknesses and needs are found the principal and the teacher together create an individual plan for that teacher to improve in areas that have been designated as needs. The Principal provide detailed suggestions to guide teacher improvement. Once the teacher and principal have agreed upon an priority list of interventions, these intervention are put in place. Once an intervention has been deemed effective, then the principal and teacher move through the priority list. Teachers are provided resources both in supplies and materials that are needed as well as assistance from content area interventionists and coaches that are specialists in the areas of identified needs. Once ample opportunities have been provided for teacher to improve their professional practice and they have not been able to meet the goals and objectives for improvement, the teacher is removed.

Describe the criteria established for educator removal:

RLISD has designated that before a teacher can be removed from the classroom the principal must document poor performance from multiple data sources which include pre-conference, observation, post-conference; ongoing anecdotal observation of performance, observation of student work; teacher feedback; evidence of student performance data (i.e., student achievement); student portfolios (e.g., actual materials and reflections on performance logs, case notes, lesson plans).

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County-district number or vendor ID: 073905

Amendment # (for amendments only):

Statutory Requirement 9: Non-Academic/Social-Emotional Supports for Students

Applicants proposing a TEXAS STATE-DESIGN, TURNAROUND, or WHOLE SCHOOL REFORM model must include comprehensive provisions for appropriate non-academic supports, including social-emotional and community oriented services.

These applicants shall list and describe the non-academic, social-emotional, and community-oriented services that will be provided to students in the space below.

Applicants not proposing a Texas State-Design, Turnaround, or Whole School Reform shall indicate below with "N/A". Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

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Texas Education Agency Schedule #16—Responses to Statutory Requirements (cont.) County-district number or vendor ID: 073905 Amendment # (for amendments only): Statutory Requirement 10: Developing an Early College school-wide strategy Applicants proposing a TEXAS STATE-DESIGN model must deliver a comprehensive school improvement strategy, implemented for all students in the school, which is consistent with the Texas concept for developing an Early College High School (ECHS). Please review the description of the Texas state-design model in Schedule #2 Provisions and

Assurances. These applicants shall respond to the prompts in the table below. Applicants not proposing a Texas State-Design model shall indicate below with "N/A". Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point. Identify the IHE partner in place for the early college high school development and implementation. Include the NA title/role of the IHE primary point of contact, and essential agreements reached at this point: Propose an Exemplar Early College High School partner campus in place to serve as NA the demonstration site/model school. Explain why this school is an good partner for your development: Describe the sustainable source of funds or fee waiver plan that will enable students to access college courses, NA TSI assessments, textbooks and college fees; without cost to the student:

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Texas Education Agency	***************************************	Standard Application System (SAS)
Sci	hedule #16—Responses to	Statutory Requirements (cont.)
County-district number or vend		Amendment # (for amendments only):
Statutory Requirement 11: Developing an Early College school-wide strategy (continued) Applicants proposing a TEXAS STATE-DESIGN model must deliver a comprehensive school improvement strategy, implemented for all students in the school, which is consistent with the Texas concept for developing an Early College High School (ECHS). Please review the description of the Texas state-design model in Schedule #2 Provisions and Assurances. These applicants shall respond to the prompts in the table below. Applicants not proposing a Texas State-Design model shall indicate below with "N/A". Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.		

Describe the processes the LEA/campus will take to build the number of college courses available to students to gain during high school to a minimum of six (6) by the start of the 2016-2017 to sixty (60) by the start of 2017-2018 school year:	NA	
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Applicants proposing a TEXAS implemented for all students in High School (ECHS). Please Assurances. These applicants shall respond shall indicate below with "N/A".	eveloping an Early College school-wide strategy (constraints of STATE-DESIGN model must deliver a comprehensive the school, which is consistent with the Texas conceptively the description of the Texas state-design mode to the prompts in the table below. Applicants not property in the table below.	e school improvement strategy, t for developing an <i>Early College</i> I in Schedule #2 Provisions and osing a Texas State-Design model
Describe the academic, social, college readiness and college access services that will be in place by Fall 2016, to support student success in college-level coursework and continued post-secondary education pursuits:	NA For TEA Use Only	
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Schedule #16—Responses to Statutory Requirements (cont.)

County-district number or vendor ID: 073905

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Applicants proposing a TURNAROUND model must measure the effectiveness of staff to work in the turnaround environment. In screening all existing staff, no more than 50% may be rehired to work in the turnaround model. Please review the description of requirements for educator screening and selecting staff under the turnaround model in Schedule #2 Provisions and Assurances.

indicate below with "N/A". Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.		
Describe process for screening all staff that existed prior to implementation of the turnaround model, including the criteria for best-fit in the turnaround model:	NA	
Indicate the number of existing staff rehired for work in the turnaround model implementation:	NA	
Describe process for selecting new staff, including the criteria for best-fit in the turnaround model:	NA	
Indicate the number of new staff hired for work in the turnaround model implementation:	NA	
Indicate the start date for the new turnaround implementation staff; including rehires and new hires:	NA	

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Schedule #16—Responses to S	Statutory Requirements (cont.)
County-district number or vendor ID: 073905	Amendment # (for amendments only):
Statutory Requirement 15: New Governance Structure/Tu Applicants proposing a TURNAROUND model must adopt a report to a new turnaround office in the LEA or SEA, hire a tu or enter into a multi-year contract with the LEA for added flex the description of requirements for new governance structure Assurances. These applicants shall describe the new governance structure Turnaround model shall indicate below with "N/A".	new campus governance structure in which the school may irnaround leader who reports to LEA executive leadership, ibility in exchange for greater accountability. Please review under the turnaround model in Schedule #2 Provisions and es planned in the space below. Applicants not proposing a
Response is limited to space provided, front side only. Use A	rial font, no smaller than 10 point.
NA	

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Standard Application System (SAS)

Scl	hedule #16—Responses to Statutory Rec	juirements (cont.)
County-district number or vend		Amendment # (for amendments only):
Applicants proposing the WHO with a whole-school reform mo Reform model in Schedule #2 I These applicants shall respond model shall indicate below with Response is limited to space p Name the model developer with whom you will partner to	del developer. Please review the descriptio Provisions and Assurances. I to the prompts in the table below. Applican	its not proposing a Whole-School Reform
implement the whole-school reform:	147	
Describe the record of success the model developer has shown in implementing whole-school reform strategies:	NA	
Name and describe the study/studies examined that support the efficacy of the model selected. Include information about the study's sample size and multi-site sampling. Include key findings showing impact on student achievement. Additionally, provide citations for the study publications:	NA	
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	Schedule #	16Resp	onses to S	Statutory Rec	uirements (cont.)	

County-district number or vendor ID: 073905

Amendment # (for amendments only):

Statutory Requirement 17: Operations under a Charter School Operator, CMO or EMO.

Applicants proposing a RESTART model must convert or reopen the school under a charter school operator, charter management organization (CMO), or education management organization (EMO); using a rigorous review process to select a provider who will restart the organization. Please review the description of requirements under the Restart model in Schedule #2 Provisions and Assurances.

In the space below, these applicants shall describe the rigorous process to be used to select the restart organization; criteria used for selection; timeline for provider selection; and anticipated date for school reopening/conversion. Applicants not proposing a Restart model shall indicate below with "N/A".

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Texas Education Agency	Standard Application System (SAS)
Schedule #16—Responses to Statutory Rec	quirements (cont.)
County-district number or vendor ID: 073905	Amendment # (for amendments only):
Statutory Requirement 18: Enrollment in higher achieving schools Applicants proposing a CLOSURE model must enroll students who attend reasonable proximity to the closed school. These applicants shall describe the processes, key activities, and timeline transition students to higher achieving school in the space below. Applican indicate below with "N/A". Response is limited to space provided, front side only. Use Arial font, no si	ed the school a higher achieving school within they will undertake within one year in order to its not proposing a Closure model shall
	maner than to point.
N/A	

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County-district number or vendor ID: 073905

Amendment # (for amendments only):

TEA Program Requirement 1: Interventions to meet Model Requirements and Timeline

Critical Success Factors are the key research-based focus areas, aligned with the statutory requirements of this program, under which school improvement initiatives shall be planned. Research provides evidence that effort and investment in these focus areas is most impactful to achieve continuous school improvement.

Academic Performance is the foundational Critical Success Factor. Through gains in Critical Success Factors of teacher quality, effective leadership, data-driven instructional decisions, productive community and parent involvement, efficient use of learning time, and maintaining a positive school climate, campuses can increase academic performance for all students.

List the most important areas in which the campus will achieve increased academic performance through an improved instructional program through this grant.

Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Critical	Success
Fac	ctor:

Academic Performance/Improve the Instructional Program

Planned Intervention			Period for Implementation	
	Employ Literacy Coaches (3), Master Teachers (2), and Mentor Teachers.	⊠ Year1	⊠ Year4	
1.		⊠ Year 2	⊠ Year5	
		⊠ Year 3	***************************************	
	Literacy Coaches will be trained on duties including providing intensive in-classroom coaching and online facilitation training to support the professional development, curriculum	⊠ Year 1	⊠ Year4	
2.	implementation, progress monitoring and to work closely with district and campus	⊠ Year 2	⊠ Year5	
	leadership.	⊠ Year 3		
	Master Teachers (MT) will be trained to analyze student data, create, and implement an academic plan for the campus. MTs will lead cluster groups of teachers, demonstrate	⊠ Year 1	⊠ Year4	
3.	lessons, provide coachingand team teaching to career teachers, and provide on-going	⊠ Year 2	⊠ Year 5	
***************************************	monitoring of instruction on a daily basis.	⊠ Year 3		
	RLISD will work with experts and specialists to analyze the standards-based curriculum that will align and calibrate instruction, provide equitable access to rigorous content, and	⊠ Year 1	⊠ Year4	
4.	support proficiency and readiness to meet the core content demands of college and career.	⊠ Year 2	Year 5	
		⊠ Year 3		
	Using <u>data-driven instruction</u> , RLISD will be able to identify students in need of further assistance (screening assessments), track content development (through interim or	⊠ Year1	⊠ Year 4	
5.	benchmark assessments, course assessments, classroom based curriculum assessments	⊠ Year 2	⊠ Year 5	
٥.	and, when measuring response to intervention, through more frequent progress monitoring)	⊠ Year 3		
	and to further diagnose the needs of those students who may be falling behind to determine how to target instruction and intervention most effectively (diagnostic assessment).			
Adada da	Experts in content delivery will provide professional development activities that will focus on	⊠ Year 1	⊠ Year 4	
6.	pedagogical instructional strategies, curriculum alignment (horizontal and vertical), assessment methodologies and instructional scaffolding based on learning styles. The CIT	⊠ Year 2	Year 5	
0,	has ensured teachers that future PD will be intensive, job-embedded, with on-going	⊠ Year 3		
**************************************	activities that focus on increasing the effectiveness of school leaders and staff.			
	Students will attend dual credit and high school courses that are not offered by RLISD or credit recovery classes from the Texas Virtual School Network.	⊠ Year 1	⊠ Year4	
7.	arean receiving energia month the rondo virtual collectivities.	⊠ Year 2	Year 5	
		⊠ Year 3		
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Schedule #17—Responses to TEA Program Requirements (cont.)

County-district number or vendor ID: 073905

Amendment # (for amendments only):

TEA Program Requirement 2: Interventions to meet Model Requirements and Timeline (cont.)

Critical Success Factors are the key research-based focus areas, aligned with the statutory requirements of this program, under which school improvement initiatives shall be planned. Research provides evidence that effort and investment in these focus areas is most impactful to achieve continuous school improvement.

List and briefly describe the interventions selected for implementation for this Critical Success Factor. Ensure that interventions selected fulfill all statutory requirements listed in the program assurances, and support Problem Statements and Root Causes identified through your needs assessment.

Additionally, indicate the period during the grant cycle in which the activities will be implemented.

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Critical Success Factor:

Increase Teacher Quality

		Doric	d for
	Planned Intervention	3	entation
	The adopted framework for academic improvement will create strategic career pathways so that Master Teachers, Mentors, and instructional coaches will take on additional responsibilities at the	⊠ Year 1	⊠ Year4
1.	campus level, become part of the campus administrative leadership team, and assist in	⊠ Year2	⊠ Year 5
	transforming educator quality, effectiveness and efficiency to improve student learning and student academic performance for students.	⊠ Year 3	
	RLISD will provide teachers new to the district Mentors to assist them in their transition to the	⊠ Year 1	⊠ Year4
	school; a Master Teacher to provide <u>embedded, ongoing professional development;</u> Individual Growth Plans to assist teachers in accomplishing instructional goals that lead to increased	⊠ Year 2	─ Year 5
2.	student achievement; cluster meetings that provide training and coordination with grade	⊠ Year 3	
	level/subject area teachers; and a performance-based compensation system based on student and teacher growth.	VII.0716660-00-00-00-00-00-00-00-00-00-00-00-00	
<u> </u>	RLISD will utilize a comprehensive approach to teacher evaluation and teacher incentive pay that	⊠ Year 1	⊠ Year 4
3.	will depend upon multiple measures of both teaching practices and teaching outcomes. The evaluation system will provide differentiated feedback for teacher improvement and teachers will	⊠ Year 2	⊠ Year 5
Ο.	be observed in classroom instructional several times a year by multiple trained observers using	⊠ Year 3	
······································	rubrics for several dimensions of instructional quality.		
	RLISD will use a combination of weekly cluster group meetings in which teachers and the master and mentor teachers examine student data, engage in collaborative planning and learning	⊠ Year 1	⊠ Year 4
4	instructional strategies that have been field-tested on their campus and have the opportunity to	⊠ Year 2	⊠ Year 5
	earn bonuses each year based on their observed skills, knowledge and responsibilities, their	⊠ Year 3	
***********	students' average growth in achievement, and the entire school school's average student growth.		
	The evaluation process is delivered through an annual evaluation cycle that is supported by short	⊠ Year 1	⊠ Year4
	cycle processes of data collection and formative feedback. During the first year of implementation a considerable amount of time is spent in cluster meetings introducing the teaching staff to the	⊠ Year 2	⊠ Year 5
5.	indicators in the instructional rubric. Master Teachers will continue to embed the instructional	⊠ Year 3	
0.	rubric indicators into weekly cluster meetings which provide a solid opportunity for these Master Teachers to model what specific indicators look like and sound like in effective classroom		
	teaching. After year one, teachers are evaluated four times during the school year.		
		***************************************	<u> </u>
	A Performance Based Compensation structure will be implemented with grant funds to reward and retain Career Teachers, principals, Master and Mentor Teachers and other personnel who	⊠ Year1	⊠ Year4
6.	demonstrate effectiveness on multiple measures - including instructional evaluations, teacher-	⊠ Year 2	⊠ Year 5
U.	level value added scores, and school-level value added scores. The teacher evaluation structure	⊠ Year3	
	will include four or more classroom evaluations each year by trained and certified observers using research-based instructional quality rubrics.		
	research saces methodonal quality rushes.		

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County-district number or vendor ID: 073905

Amendment # (for amendments only):

TEA Program Requirement 3: Interventions to meet Model Requirements and Timeline (cont.)

Critical Success Factors are the key research-based focus areas, aligned with the statutory requirements of this program, under which school improvement initiatives shall be planned. Research provides evidence that effort and investment in these focus areas is most impactful to achieve continuous school improvement.

List and briefly describe the interventions selected for implementation for this Critical Success Factor. Ensure that interventions selected fulfill all statutory requirements listed in the program assurances, and support Problem Statements and Root Causes identified through your needs assessment.

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Critical	Success
Fac	ctor:

Increase Leadership Effectiveness

	Planned Intervention		od for entation
1.	Provide job-embedded professional development to build capacity at the campus level. The following trainings will be attended by the campus leaders: Leading Change for Rigor and Relevant Learning; Developing; Implementing Rigor and Relevant Instruction Using the Collaborative Instructional Review	✓ Year 1✓ Year 2✓ Year 3	⊠ Year4 ⊠ Year5
2.	Campus Leadership will meet with an individual coach on an ongoing basis that will nurture skills and knowledge; provide targeted professional advice and guidance; provide guidance on working with teachers to prepare rigorous lesson plans/performance taks, select effective high-engagement teaching/learning AVID methodologies in writing, inquiry, collaboration, organization and reading to learn.	✓ Year 1✓ Year 2✓ Year 3	⊠ Year4 ⊠ Year5
3.	Attend Leadership Academies at the regional and state level.	⊠ Year1 ⊠ Year2 ⊠ Year3	⊠ Year4 ⊠ Year5
4.	Provide the campus leadership with operational flexibility in the areas of scheduling, staff, curriculum, and budget.	⊠ Year1 ⊠ Year2 ⊠ Year3	⊠ Year4 ⊠ Year5
5.	Develop a schoolwide vision of commitment to high standards and the success for all students.	✓ Year 1✓ Year 2✓ Year 3	⊠ Year4 ⊠ Year5
6.	Develop a shared-leadership philosophy on the campus by working as team with the Master Teachers and Mentor Teachers to lead cluster meetings of groups of teachers, demonstrate lessons, coach and team teach.	✓ Year 1✓ Year 2✓ Year 3	⊠ Year4 ⊠ Year5
7.	The Leadership Team will work with the whole faculty to analyze a variety of disaggregated student learning results to determine school improvement goals.	⊠ Year1 ⊠ Year2 ⊠ Year3	⊠ Year4 ⊠ Year5

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Schedule #17—Responses to TEA Program Requirements (cont.)

County-district number or vendor ID: 073905

Amendment # (for amendments only):

TEA Program Requirement 4: Interventions to meet Model Requirements and Timeline (cont.)

Critical Success Factors are the key research-based focus areas, aligned with the statutory requirements of this program, under which school improvement initiatives shall be planned. Research provides evidence that effort and investment in these focus areas is most impactful to achieve continuous school improvement.

List and briefly describe the interventions selected for implementation for this Critical Success Factor. Ensure that interventions selected fulfill all statutory requirements listed in the program assurances, and support Problem Statements and Root Causes identified through your needs assessment.

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Critical	Success
Fac	ctor:

Increase Use of Quality Data to Inform Instruction

	Planned Intervention	Perio Impleme	
1.	Instructional leaders on the targeted campus (the principal, content area teacher leader and program leaders) will attend professional development that is focused on completing a comprehensive analysis of current task students are being asked to do and instructional strategies used in the classrooms. Instructional leader will be able to identify strengths and potential areas of need on the campus and determine a focus for improvement planning, professional development, and instructional intervention.	⊠ Year 1 ⊠ Year 2 ⊠ Year 3	⊠ Year4 ⊠ Year5
2.	Teachers will attend AVID Summer Institutes (during the 5 year grant period all teachers on the targeted campus will be able to attend). Teachers will explore expectation and opportunity gaps and their relationship to the achievement gap and will be introduced to a data protocol that will help generate tangible evidence to meet and support challenges that exist at the campus level.	⊠ Year 1 ⊠ Year 2 ⊠ Year 3	⊠ Year4 ⊠ Year5
3.	Teachers on the targeted campus will create regular opportunities to share data with individual students and with parents on an individual basis. This will allow both students and parents to understand the child's academic achievement.	✓ Year 1✓ Year 2✓ Year 3	⊠ Year4 ⊠ Year5
4.	Campus leadership will utilize the large amount of data that has been collected at the student, classroom and campus level to work in PLCs to inform instructional decision making.	✓ Year 1✓ Year 2✓ Year 3	⊠ Year4 ⊠ Year5
5.	The campus leadership will update the Board of Trustees three times a year on the progress of the campus by providing data that has been collected. This data will highlight strengths and areas of improvement.	✓ Year 1✓ Year 2✓ Year 3	⊠ Year4 ⊠ Year5
6.	The campus leadership team will utilize the data collected to constantly monitor instruction and make changes to the instructional program.	⊠ Year 1 ⊠ Year 2 ⊠ Year 3	⊠ Year4 ⊠ Year5

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Schedule #17—Responses to TEA Program Requirements (cont.)

County-district number or vendor ID: 073905

Amendment # (for amendments only):

TEA Program Requirement 5: Interventions to meet Model Requirements and Timeline (cont.)

Critical Success Factors are the key research-based focus areas, aligned with the statutory requirements of this program, under which school improvement initiatives shall be planned. Research provides evidence that effort and investment in these focus areas is most impactful to achieve continuous school improvement.

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Critical	Success
Fac	ctor:

Increase Learning Time

	Planned Intervention	Perio Impleme	
	The CIT will work with the district leadership to confirm that the school-wide calendar is an instructionally-focused calendar.	⊠ Year 1	⊠ Year4
1.	mondottonally rocused calendar.	⊠ Year 2	∑ Year 5
		☑ Year 3	
	Teachers will collaborate through Professional Learning Communities, grade levels, and across grade levels and subject areas on a regular basis. This time will be planned into the	⊠ Year1	⊠ Year 4
2.	Master Schedule.	⊠ Year 2	⊠ Year 5
		⊠ Year 3	
	Staffs at the targeted campus will have time each six weeks to thoroughly analyze and respond to student data that has been collected.	⊠ Year 1	⊠ Year4
3.	respond to student data that has been conected.	⊠ Year 2	⊠ Year 5
		☑ Year 3	
	Time will be in each teacher's schedule for them to receive coaching and job-embedded professional development that will continuously strengthen their instructional practices.	⊠ Year 1	⊠ Year4
4.	present the traction of the first traction o	⊠ Year 2	Year 5
		⊠ Year 3	·
	Tutors (either certified teachers or college students) will provide tutoring for students who are in need of additional learning time. This will be done after school at the school and also	⊠ Year1	Year 4
5.	at local City Housing Authorities where students are in need of additional assistance with	⊠ Year 2	Year 5
Ŭ.	homework and in closing achievement gaps in core subject areas. Students will also have	⊠ Year 3	
*****************	access to TxVSN classes that will provide additional time for needed remediation or acceleration.		
_	Within the target campus' Rtl framework students in Tier 2 and 3 will receive varied levels of intervention within the general education classroom with a general education teacher or	⊠ Year 1	⊠ Year 4
6.	other educator/service provider in addition to regular instruction.	⊠ Year 2	⊠ Year 5
		⊠ Year 3	
	Schedules within the targeted campus are flexible and allow for changes when targeted students need additional learning time on specific instructional content. For example,	⊠ Year 1	⊠ Year4
7.	students who need additional time to master a math skill may be grouped together during a	∑ Year 2	⊠ Year5
	non-math period of time while other students are receiving enrichment.	☑ Year 3	

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County-district number or vendor ID: 073905

Amendment # (for amendments only):

TEA Program Requirement 5: Interventions to meet Model Requirements and Timeline (cont.)

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List and briefly describe the interventions selected for implementation for this Critical Success Factor. Ensure that interventions selected fulfill all statutory requirements listed in the program assurances, and support Problem Statements and Root Causes identified through your needs assessment.

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		to the provided, work side oray, coordination, no amaille that to both.				
Cri	tical Success Factor:	Increase Parent/Community Engagement				
		Planned Intervention		Perio Implem		
1.	Employ a Fan	nily Liaison that will direct the Parenting Partners program.	⊠	Year 1 Year 2 Year 3		Year 4 Year 5
2.	parents are tra new 4 parents the year 12 pa	aison will recruit 4 parents to attend Parenting Partners training. Once these 4 ained, they will recruit 4 more parents and the original 4 parents will train the in Parenting Partner techniques and implementation. During the course of arents will be come trained in the Parenting Partner program each year.	⊠	Year 1 Year 2 Year 3		Year 4 Year 5
3.	The Family Lia	aison will provide opportunities for family and community engagement so that ents and the community can be facilitated.	×	Year 1 Year 2 Year 3		Year 4 Year 5
4.	The Family Lia community se	aison will work with families and the community to provide information on rvices and access to community services.	× ×	Year 1 Year 2 Year 3		Year 4 Year 5
5.	students to att support and a than attending	aison will hold Parent Cafés monthly and invite parents of high school end. Parent Cafés are based on the principles of adult learning and family re a gateway to providing parent leadership opportunities that are much more athletic events or fundraising meetings. Parents have meaningful about parenting issues that they are concerned about.	X X	Year 1 Year 2 Year 3		Year 4 Year 5
6.	School progra activities such	team will host parent information sessions for parents on Early College High ms that students can be involved in; financial literacy; college-readiness as SAT/ACT prep, talking with college admission officers, and discussing technical school options for students.	Ø	Year 1 Year 2 Year 3	_	Year 4 Year 5
7.	evening. Pare Administrators	adership Team will invite parents to follow their children's schedule for an nts learn what is going on in each class and meet their children's teachers. provide an overview of the curriculum and academic program. School report be discussed.	⊠	Year 1 Year 2 Year 3		Year 4 Year 5

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		Schedule #17—Responses to TEA Program Requirements (cont.)		
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Cri	tical Success Factor:	Improve School Climate		
ermessorum.		Planned Intervention		d for entation
1.	meet with sma climate.	Climate Survey to determine areas that need focus and improvement and all groups (teachers, students, stakeholders) to examine together the school's	⊠ Year 1 □ Year 2 □ Year 3	⊠ Year4 □ Year5
2.	with students small group ci By talking with solutions to re community se	s and staff in classroom management to increase communication and work to reflect on how their actions impact others. Trained staff will work with roles, fairness committees and peer juries when disciplinary issues happen. In students involved about the causes of the issues and identify positive pair the harm done to the community through responses such as mediation, rvice, conflict resolution rather than just punishment.	⊠ Year 1 ⊠ Year 2 ⊠ Year 3	⊠ Year4 ⊠ Year5
3.	meetings and	keholders in working together toward a shared vision through community forums; visiting stakeholders in the community on a one-to-one basis; icles; social media articles.	⊠ Year1 ⊠ Year2 ⊠ Year3	⊠ Year4 ⊠ Year5
4.	expressing the wonderful effe	in the hallways and the teachers' lounge where people can post notes eir gratitude for each others' actions. Research shows that gratitude has the ct of helping groups feel more connected to one another and also gives a orth—both important aspects of a positive school climate.	✓ Year 1✓ Year 2✓ Year 3	☐ Year 4 ⊠ Year 5
5.	Celebrate tead the faculty lou	ther successes on a regular basis through personal notes, a bulletin board in nge, in the school newsletter, etc.	⊠ Year 1 ⊠ Year 2 ⊠ Year 3	⊠ Year4 ⊠ Year5
6.	teacher lunche		✓ Year 1✓ Year 2✓ Year 3	⊠ Year4 ⊠ Year5
7.	Organize staff teacher lunche	activities such as a "tail gating" on a football game day; a painting party; eons;	✓ Year 1✓ Year 2✓ Year 3	⊠ Year4 ⊠ Year5

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	Schedule #18—Equitable Access and Particip	<u>pation</u>		
County-District Number or Vendor ID: 073905 Amendment number (for amendments only):				
No Ba	rriers			The second secon
#	No Barriers	Students	Teachers	Others
000	The applicant assures that no barriers exist to equitable access and participation for any groups	Ø	\boxtimes	\boxtimes
Barrie	r: Gender-Specific Bias			
#	Strategies for Gender-Specific Bias	Students	Teachers	Others
A01	Expand opportunities for historically underrepresented groups to fully participate			
A02	Provide staff development on eliminating gender bias			
A03	Ensure strategies and materials used with students do not promote gender bias			
A04	Develop and implement a plan to eliminate existing discrimination and the effects of past discrimination on the basis of gender			
A05	Ensure compliance with the requirements in Title IX of the Education Amendments of 1972, which prohibits discrimination on the basis of gender			
A06	Ensure students and parents are fully informed of their rights and responsibilities with regard to participation in the program			
A99	Other (specify)			
Barrie	r: Cultural, Linguistic, or Economic Diversity		1	
#	Strategies for Cultural, Linguistic, or Economic Diversity	Students	Teachers	Others
B01	Provide program information/materials in home language			
B02	Provide interpreter/translator at program activities			
B03	Increase awareness and appreciation of cultural and linguistic diversity through a variety of activities, publications, etc.			
B04	Communicate to students, teachers, and other program beneficiaries an appreciation of students' and families' linguistic and cultural backgrounds			
B05	Develop/maintain community involvement/participation in program activities			
B06	Provide staff development on effective teaching strategies for diverse populations		<u>Enres</u>	
B07	Ensure staff development is sensitive to cultural and linguistic differences and communicates an appreciation for diversity			
B08	Seek technical assistance from education service center, technical assistance center, Title I, Part A school support team, or other provider			
B09	Provide parenting training			
B10	Provide a parent/family center			
B11	Involve parents from a variety of backgrounds in decision making			

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	Schedule #18—Equitable Access and Par	ticipation			
		endment	number (for a	amendments	only):
Barrie	er: Cultural, Linguistic, or Economic Diversity (cont.)				
#	Strategies for Cultural, Linguistic, or Economic Diversi	-	Students	Teachers	Others
B12	Offer "flexible" opportunities for parent involvement including hom- learning activities and other activities that don't require parents to the school	e come to			
B13	Provide child care for parents participating in school activities	***************************************			
B14	Acknowledge and include family members' diverse skills, talents, a knowledge in school activities	and			
B15	Provide adult education, including GED and/or ESL classes, or far literacy program	mily			
B16	Offer computer literacy courses for parents and other program beneficiaries				
B17	Conduct an outreach program for traditionally "hard to reach" pare	nts			
B18	Coordinate with community centers/programs			П	
B19	Seek collaboration/assistance from business, industry, or institution higher education				
B20	Develop and implement a plan to eliminate existing discrimination effects of past discrimination on the basis of race, national origin, a color	and			
B21	Ensure compliance with the requirements in Title VI of the Civil Rig of 1964, which prohibits discrimination on the basis of race, nation origin, and color	al			
B22	Ensure students, teachers, and other program beneficiaries are in of their rights and responsibilities with regard to participation in the program	formed			
B23	Provide mediation training on a regular basis to assist in resolving disputes and complaints				
B99	Other (specify)				
Barrie	r: Gang-Related Activities				
#	Strategies for Gang-Related Activities		Students	Teachers	Others
C01	Provide early intervention				
C02	Provide counseling				
C03	Conduct home visits by staff				
C04	Provide flexibility in scheduling activities				
C05	Recruit volunteers to assist in promoting gang-free communities				
C06	Provide mentor program				
C07	Provide before/after school recreational, instructional, cultural, or a programs/activities	rtistic			

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Texas Education Agency Standard Application System (SAS)						
	Schedule #18—Equitable Access and Participation (cont.)					
	y-District Number or Vendor ID: 073905	Amendment	number (for a	amendments	only):	
Barrie	r: Gang-Related Activities (cont.)					
#	Strategies for Gang-Related Activities Students Teachers Other		Others			
C08	Provide community service programs/activities					
C09	Conduct parent/teacher conferences					
C10	Strengthen school/parent compacts					
C11	Establish partnerships with law enforcement agencies					
C12	Provide conflict resolution/peer mediation strategies/progr					
C13	Seek collaboration/assistance from business, industry, or higher education					
C14	Provide training/information to teachers, school staff, and with gang-related issues	parents to deal				
C99	Other (specify)					
Barrie	r: Drug-Related Activities					
#	Strategies for Drug-Related Activities		Students	Teachers	Others	
D01	Provide early identification/intervention					
D02	Provide counseling					
D03	Conduct home visits by staff					
D04	Recruit volunteers to assist in promoting drug-free schools communities	and				
D05	Provide mentor program					
D06	Provide before/after school recreational, instructional, cult programs/activities	ural, or artistic				
D07	Provide community service programs/activities					
D08	Provide comprehensive health education programs	Wilder of the state of the stat				
D09	Conduct parent/teacher conferences					
D10	Establish school/parent compacts					
D11	Develop/maintain community partnerships					
D12	Provide conflict resolution/peer mediation strategies/progra	ams				
D13	Seek collaboration/assistance from business, industry, or higher education	nstitutions of				
D14	Provide training/information to teachers, school staff, and with drug-related issues	parents to deal				
D99	Other (specify)					
Barrie	r: Visual Impairments					
#	Strategies for Visual Impairments		Students	Teachers	Others	
E01	Provide early identification and intervention					
E02	Provide program materials/information in Braille					
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RFA #701-15-107; SAS #191-16 2015–2020 Texas Title I Priority Schools, Cycle 4

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	Schedule #18—Equitable Access and Participatio			
County	7-District Number or Vendor ID: 073905 Amendment	number (for	amendments	only);
Barrie	r: Visual Impairments			
#	Strategies for Visual Impairments	Students	Teachers	Others
E03	Provide program materials/information in large type			
E04	Provide program materials/information on tape			
E05	Provide staff development on effective teaching strategies for visual impairment			
E06	Provide training for parents			
E07	Format materials/information published on the internet for ADA accessibility			
E99	Other (specify)			
Barrie	r: Hearing Impairments			
#	Strategies for Hearing Impairments			
F01	Provide early identification and intervention			
F02	Provide interpreters at program activities			
F03	Provide captioned video material			
F04	Provide program materials and information in visual format			
F05	Use communication technology, such as TDD/relay			
F06	Provide staff development on effective teaching strategies for hearing impairment			
F07	Provide training for parents			
F99	Other (specify)			
Barrie	: Learning Disabilities		**************************************	***************************************
#	Strategies for Learning Disabilities	Students	Teachers	Others
G01	Provide early identification and intervention			
G02	Expand tutorial/mentor programs			
G03	Provide staff development in identification practices and effective teaching strategies			
G04	Provide training for parents in early identification and intervention			
G99	Other (specify)			
Barrie	: Other Physical Disabilities or Constraints			
#	Strategies for Other Physical Disabilities or Constraints	Students	Teachers	Others
H01	Develop and implement a plan to achieve full participation by students with other physical disabilities or constraints			
H02	Provide staff development on effective teaching strategies			
H03	Provide training for parents			
H99	Other (specify)			
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Texas Education Agency Standard Application System (SAS)					
Schedule #18—Equitable Access and Participation (cont.)					
County	County-District Number or Vendor ID: 073905 Amendment number (for amendments only):				
Barrie	r: Inaccessible Physical Structures				
#	Strategies for Inaccessible Physical Structures	Students	Teachers	Others	
J01	Develop and implement a plan to achieve full participation by students with other physical disabilities/constraints				
J02	Ensure all physical structures are accessible				
J99	Other (specify)				
Barrie	r: Absenteeism/Truancy			·- ,···	
#	Strategies for Absenteeism/Truancy	Students	Teachers	Others	
K01	Provide early identification/intervention				
K02	Develop and implement a truancy intervention plan				
K03	Conduct home visits by staff				
K04	Recruit volunteers to assist in promoting school attendance				
K05	Provide mentor program				
K06	Provide before/after school recreational or educational activities				
K07	Conduct parent/teacher conferences				
K08	Strengthen school/parent compacts				
K09	Develop/maintain community partnerships				
K10	Coordinate with health and social services agencies				
K11	Coordinate with the juvenile justice system				
K12	Seek collaboration/assistance from business, industry, or institutions of higher education				
K99	Other (specify)				
Barrie	r: High Mobility Rates	,			
#	Strategies for High Mobility Rates	Students	Teachers	Others	
L01	Coordinate with social services agencies				
L02	Establish partnerships with parents of highly mobile families				
L03	Establish/maintain timely record transfer system				
L99	Other (specify)				
Barrier: Lack of Support from Parents					
#	Strategies for Lack of Support from Parents	Students	Teachers	Others	
M01	Develop and implement a plan to increase support from parents				
M02	Conduct home visits by staff				

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Texas E	Education Agency	Standard	Application S	System (SAS
	Schedule #18—Equitable Access and Participatio	<u>n</u> (cont.)		
		number (for a	amendments	only):
Barrie	r: Lack of Support from Parents (cont.)			-
#	Strategies for Lack of Support from Parents	Students	Teachers	Others
M03	Recruit volunteers to actively participate in school activities			
M04	Conduct parent/teacher conferences			
M05	Establish school/parent compacts			
M06	Provide parenting training			
M07	Provide a parent/family center			
M08	Provide program materials/information in home language			
M09	Involve parents from a variety of backgrounds in school decision making			
M10	Offer "flexible" opportunities for involvement, including home learning activities and other activities that don't require coming to school			
M11	Provide child care for parents participating in school activities			
M12	Acknowledge and include family members' diverse skills, talents, and knowledge in school activities			
M13	Provide adult education, including GED and/or ESL classes, or family literacy program			
M14	Conduct an outreach program for traditionally "hard to reach" parents			
M15	Facilitate school health advisory councils four times a year			
M99	Other (specify)			
Barrie	r: Shortage of Qualified Personnel			
#	Strategies for Shortage of Qualified Personnel	Students	Teachers	Others
N01	Develop and implement a plan to recruit and retain qualified personnel			
N02	Recruit and retain teachers from a variety of racial, ethnic, and language minority groups			
N03	Provide mentor program for new teachers			
N04	Provide intern program for new teachers			
N05	Provide an induction program for new personnel			
N06	Provide professional development in a variety of formats for personnel			
N07	Collaborate with colleges/universities with teacher preparation programs			
N99	Other (specify)			
Barrie	r: Lack of Knowledge Regarding Program Benefits	oka	1	<u>L </u>
#	Strategies for Lack of Knowledge Regarding Program Benefits	Students	Teachers	Others
P01	Develop and implement a plan to inform program beneficiaries of program activities and benefits			

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Publish newsletter/brochures to inform program beneficiaries of activities

P02

and benefits

Texas E	Education Agency	Standard	Application S	system (SAS
	Schedule #18—Equitable Access and Participation	n (cont.)		
		number (for	amendments	only):
	r: Lack of Knowledge Regarding Program Benefits (cont.)		70/2/N-H56007-662	
#	Strategies for Lack of Knowledge Regarding Program Benefits	Students	Teachers	Others
P03	Provide announcements to local radio stations and newspapers about program activities/benefits			
P99	Other (specify)			
Barrie	r: Lack of Transportation to Program Activities			
#	Strategies for Lack of Transportation	Students	Teachers	Others
Q01	Provide transportation for parents and other program beneficiaries to activities			
Q02	Offer "flexible" opportunities for involvement, including home learning activities and other activities that don't require coming to school			
Q03	Conduct program activities in community centers and other neighborhood locations			
Q99	Other (specify)			
Barrie	r: Other Barriers		I	
#	Strategies for Other Barriers	Students	Teachers	Others
Z99	Other barrier			
299	Other strategy			
Z99	Other barrier	/		,
233	Other strategy		14.10	
Z99	Other barrier			
233	Other strategy		Introductional	
Z99	Other barrier		[]	[]
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Z99	Other barrier	П	_	
	Other strategy	L_J		
Z99	Other barrier			
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Z99	Other barrier	m		
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Z99	Other barrier	Г		
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